FORM 8

SIGNATURE SHEET FOR EVALUATIVE CRITERIA APPROVED CRITERIA SHALL HAVE ALL REQUIRED SIGNATURES

Department/Office: Interdisciplinary and Inclusive Education — Promotion					
Department Chair: Lisa Ve	Department Chair: Lisa Vernon-Dotson				
Academic Year (circle):	Print 15-16	16-17	Signature 17-18	18-19	(19-20)
Date Sent to Dean/Supervisor	r: <u>10-25-201</u> 9				
Signature Machaell Dean/Supervisor:	m	_	Date 10/25	1/19 (Approved Y P / N
Add'l Admin: Provost/designee:		_	1/29/2	<u> </u>	Y/P/N Y/P/N
President/designee:		_			Y/P/N
Y = Approved	P = Approved	pending modif	fications	N = Not a	approved

For P or N decisions, the departmental committee should be provided with the reasons for non-approval, as well as suggested changes to the criteria within a reasonable time to ensure timely approval for first year candidates.

DIRECTIONS: Sign each line and print or stamp name below the line. This signature page must accompany the evaluative standards throughout the entire approval process, and serves as a record that all levels have contributed to the approval process. After all levels have approved the evaluative standards, this cover page and the criteria shall be duplicated, and a copy sent to the Senate office for archiving. The original criteria packet is returned to the Department/Office.

SUGGESTED TIMETABLE:

DATE

Departmental approval, sent to Dean/Supervisor:

September 25 (earlier if possible)

Dean provides feedback regarding criteria

October 9

Final administrative approval and forwarding to Senate,

November 1

Department, and Dean

DEPARTMENT OF INTERDISCIPLINARY AND INCLUSIVE EDUCATION

Promotion Guidelines

October 2019

promo.rev.19

Introduction

"Promotion is the recognition of a measure of stature and a reward for accomplishments by faculty within both the discipline and the profession. Promotion, the conferral of a higher academic rank, is neither automatic nor the result of seniority. At each professional rank, there are required qualifications and expectations. A fully engaged member of the university community recognized for promotion is one who demonstrates teaching effectiveness, engages in scholarly and/or creative activity, and actively participates in service to the community and the profession. For tenured faculty this means that in addition to meeting the contractual obligations to teach, faculty need to maintain scholarly research or creative activity and be fully engaged by demonstrating a commitment to service to the university and the broader professional community with demonstrations of leadership increasing as the years of service increase." (Memorandum of Agreement, 2019-2021)

Candidates' applications for promotion will include evidence of their professional performance as described in this document and in the 2019-2021 Rowan University Memorandum of Agreement.

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Department Mission

The mission of the Department of Interdisciplinary and Inclusive Education is to teach and learn with a collaborative focus across disciplines and content area domains.

Specifically, we seek to develop educators who impact classroom communities by:

- collaborating with families and community partners;
- integrating best practice, current research, and immersing themselves in school communities; and
- preparing and supporting all learners through the development of caring, inclusive classrooms and integrated curriculum.

The Department of Interdisciplinary and Inclusive Education concurs with the guiding principles of the Memorandum of Agreement (2019-21) that excellence in teaching is the most important contribution made by its members and will be given the most weight in promotion decisions (sec. 2.521). However, promotion is based on full engagement as a University member and demonstration of teaching effectiveness, engagement in scholarly and/or creative activity, and active participation in service to the community and the profession.

Teaching Effectiveness

"Teaching Effectiveness—includes academic instruction, student mentoring, developing learning activities, and developing as a teacher. The process for assessing teaching effectiveness shall include two basic components: the candidate's statement of goals and evidence of success in realizing these goals. Evidence of success shall consist of the candidate's own perceptions, his/her analysis of student perceptions of the teaching/learning experience, and colleague assessment of the candidate's teaching effectiveness, which would include classroom observations or other valid methods of assessing teaching effectiveness. Characteristics of excellence and procedures for assessment of developing learning activities will be developed by each department and approved by the respective dean. Assessment of Teaching must be of Rowan classes" (MOA, 2019-21, sec. 4.1).

Academic Instruction (MOA 2019-2021, sec. 4.11)

Excellence in academic instruction will be determined by a record of consistent effectiveness teaching since the last promotion such as those listed below. Evidence will be presented through the candidate's self-assessment and accompanying documentation.

	Characteristics	Possible Evidence	Evaluation Input
	Good organization of subject matter and the course material	student evaluation instrument; candidate will select and defend his/her choice of instrument (see	Students Department Promotion Committee members Candidate
1	Effective communication	appendix)	
	Knowledge and enthusiasm for subject matter and teaching	colleague observation	 Department Promotion Committee Department members/ colleagues Colleagues from other departments in disciplines relative
	Positive attitudes towards students		to the candidate's teaching responsibilities, with approval from the promotion committee
	Fairness in examinations and		Candidate
	grading	audio/video tapes or other artifacts the candidate may choose to include	Department Promotion Committee Candidate
	Flexibility in approaches to teaching Appropriate student	reflective journal or other evidence	Department Promotion Committee Candidate
	Appropriate student learning outcomes	candidate's self-assessment of teaching effectiveness	Department Promotion Committee Candidate

Student Mentoring (MOA 2019-2021, sec. 4.12)

Excellence in student mentoring will be determined by a record of active involvement in student support since the last promotion such as those listed below. Evidence will be presented through the candidate's self-assessment and accompanying documentation.

Characteristics	Possible Evidence	Evaluation Input
1.36	student evaluations instrument	Candidate
1. Mentoring students on academic opportunities		Students
and decisions		Department Promotion Committee
	Candidate's self-assessment of	Candidate
2. Personal counseling referral	teaching effectiveness	Department Promotion Committee
	personal documentation (e.g.,	Candidate
	student comments, calendar	Student
3. Student mentoring on research projects and	documentation)	Department Promotion Committee
theses	title pages of theses (that include	Candidate
	advisors' names)	Department Promotion Committee

Developing Learning Activities (MOA 2019-2021, sec. 4.13)

Excellence in the development of learning activities will be determined by a record of active involvement in curriculum development and assessment activities since the last promotion such as those listed below. Evidence will be presented through the candidate's self-assessment and accompanying documentation.

Characteristics	Possible Evidence	Evaluation Input
Developing, reviewing, and redesigning courses and/or programs	syllabi	CandidateDepartment PromotionCommittee
Developing and revising curriculum Develop new teaching materials	curriculum proposals	 Candidate Curriculum committees Department Promotion Committee
4. Develop and conduct off campus field-based programs (e.g., action research, staff	examples of newly developed teaching materials (e.g., manuals, software, videos, learning exercises and assessments)	CandidateDepartment PromotionCommittee
development, professional development schools and partnerships, study abroad)	other documentation (e.g., annual plans, agreements, letters of acknowledgement, reports, letters of support)	 Candidate Educators from the Field Department Promotion Committee
5. Assess learning outcomes	assessment documentation (e.g., sample blank and completed rubrics, CAEP SPA documents)	Candidate Department Promotion Committee

Developing as a Teacher (MOA 2019-2021, sec. 4.14)

Excellence in the development as a teacher will be determined by a record of active involvement in improving and reflecting upon classroom practices since the last promotion such as those listed below. Evidence will be presented through the candidate's self-assessment and accompanying documentation.

	Characteristics	Possible Evidence	Evaluation Input
1.	Conduct instructional and classroom research	research reports and summaries	Candidate Department Promotion Committee
2.	Attend and participate in professional development activities, including professional conferences and university and other training	research documentation (e.g., field notes, authored/co-authored manuscripts)	 Candidate Peers Department Promotion Committee
	Maintain currency in discipline-specific and pedagogical concepts	records of participation (e.g., conference program, minutes, agendas, certificates, letters/emails of	 Candidate Peers Department Promotion Committee
4. 5.	Collaborate with colleagues Evaluating the teaching of	acknowledgement)	
].	colleagues	personal documentation (e.g., letters of support, reflection	Candidate Peers
6.	Engage in reflection on candidate's own teaching.	journal)	Department PromotionCommittee

Scholarly and Creative Activity

"Characteristics of excellence and procedures for assessment of scholarly and creative activity will be developed by each Department and approved by the respective dean. Scholarly and Creative Activity may include research, creative works, applied research and evaluation, and funded research and creative projects" (MOA, 2019-2021, sec. 4.2).

Research and Related Activities

Excellence in the scholarly and creative activities will be determined by both quantity and quality of work including impact, significance, selectivity, and overall rigor since the last promotion. Evidence will be presented through the candidate's self-assessment and accompanying documentation of a variety of activities such as those listed below.

Characterist	tics Possible Evidence	Evaluation Input
Scholarly peer reviewed bool textbooks		 Candidate Department Promotion Committee External reviewer (Full Professor candidates)
Peer reviewed invited book chapters Peer reviewed	press and pending manuscripts, monographs, conference	 Candidate Department Promotion Committee External reviewer (Full Professor candidates)
journal article	proceedings, seem to the try	Candidate
4. Conference proceedings	handout, agenda, conference program, acceptance notice)	 Department Promotion Committee External reviewer (Full Professor candidates)
5. Professional a scholarly presentations6. Book reviews	grant or funding documents (e.g., copy of grant or summary/abstract funding notice, letter of funding	Candidate
7. Editorship of scholarly mate	other support documents (e.g., letter of acceptance, invitation,	CandidateDepartment Promotion Committee
8. peer reviewed awards	grant citations in other publications, peer review comments, journal cover/editor page)	External reviewer (Full Professor candidates)

Contributions to University Community

"Contribution to the University community describes the efforts of faculty members to participate in the shared governance process and to use their expertise, knowledge, and professional judgments for the betterment of the institution. Active participation and leadership in campus activities and governance, mentoring other faculty or staff, and representing the institution for its advancement are all aspects of contributing to the University community" (MOA, 2019-2021, Appendix A, sec. 1.31).

Contributions and service will be evidenced by the candidate's self-assessment and documentation of activities such as those listed below.

Characteristics	Possible Evidence	Evaluation Input
 Chairing a department, college, university committee Serving on a department, college, or university committee 	Documents (e.g., letters of acknowledgement, certificates, letters of support/thanks, calendar)	 Department Promotion Committee Committee chairs Peers/colleagues
Contributing to tasks central to the department's day-to-day activities	minutes and agendas	Department Promotion Committee Committee chairs
Helping programs and the department in meeting the		Peers/colleagues
expectations of the college, university, and accrediting agencies	personal documentation (e.g., letters from	Department Promotion Committee
5. Assisting with campus-wide activities (e.g., orientation, homecoming, Rowan day)	colleagues, recommendations)	Committee chairsPeers/colleaguesCandidate
6. Serving as the department chair, cochair, or assistant chair	Copy of dissertation title page, committee, and	Department Promotion Committee
7. Serving as dissertation chair	abstract	Candidate
8. Mentoring new faculty in the Department, College, and university	service awards or recognition	Department Promotion Committee
Representing the institution for its advancement		Candidate

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Contributions to Wider and Professional Community

"Contributions to the professional and wider community describe the work of faculty members aimed at addressing social or institutional issues beyond the Rowan campus(es) using their expertise, knowledge, and seasoned professional judgments. This expression of scholarship is defined as any of the following: dissemination of discipline-related knowledge, new products and practices, discipline-related partnerships with other agencies, and contributions to disciplinary and professional associations and societies" (MOA, 2019-2021, Appendix A, sec. 1.31).

Contributions and service will be evidenced by the candidate's self-assessment and documentation of activities such as those listed below.

Characteristics	Possible Evidence	Evaluation Input
Dissemination of discipline-related knowledge	1. Consulting or technical assistance provided to public or private organizations 2. Public policy analysis for governmental agencies at all levels 3. Briefings, seminars, lectures, and conferences targeted for general audiences 4. Summaries of research, policy analyses, or position papers for general public or targeted audiences 5. Expert testimony or witness 6. Writing, contributing to or editing journals, books, newsletters, magazines or other publications 7. Electronic productions (e.g., contributing to the development of websites, online seminars or programs, or programs distributed via DVD)	 Department Promotion Committee Committee chairs School personnel/agency leader Candidate Colleagues at other universities Members of professional organizations
2. New products or practices include the design or creation of new products, innovations, or inventions		

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3.	Discipline-related partnerships with other agencies	1.Short-term collaborations with schools, industries, or civic agencies for program or policy development 2. Exhibits in other educational or cultural institutions 3. Festivals and summer programs 4. Economic or community development activities 5. Discipline-related voluntary community service	 Department Promotion Committee School personnel/agency leaders Candidate Colleagues at other universities Members of professional organizations
4.	Contributions to disciplinary and professional associations and societies	1.Leadership positions in recognized professional organizations 2. Service on accreditation bodies or national examining boards 3 Service to governing boards and task forces 4. Service in organizing or reviewing submissions for annual or regional meetings and conferences sponsored by professional organizations	 Department Promotion Committee Candidate Colleagues at other universities Members of professional organizations

Department Purpose Statement

The role of the Department Promotion Committee is to assess and evaluate the qualifications of its applicants for promotion in accordance with the missions of Rowan University, the College of Education, and the Department of Interdisciplinary and Inclusive Education.

This process is mutually beneficial to both the candidate and the Department, as a whole. The demonstration of excellence in teaching effectiveness, engagement in scholarly and/or creative activity, and active participation in service to the community and the profession leads to full engagement as a University member and the betterment of our programs.

All of the policies, procedures and guidelines stated within this document must be consistent with university policy and approved by the Dean of the College of Education as well as the Executive Vice President/Provost.

Standards: Promotion

Balance Among Teaching, Scholarship, and Service (MOA, 2019-2021, sec. 5.3121)

The Department concurs that the primary responsibility of its faculty is excellence in teaching. Although the Department expects teaching to carry the highest percentage, it is understood that the balance (or mix) may different from one individual to the next and may change for an individual at different points in his/her career. The Department suggests: 40% for Teaching Effectiveness (both graduate and undergraduate); 30% for Scholarship and Creative Activity (or Professional Development); ~15% for Contribution to the wider University Community; and ~15% for Contribution to the Wider and Professional Community. The candidate has a right to propose changes to the expected departmental balance using the procedures in section 5.3123.

Procedures for Evaluating Candidates

The Department Promotion Committee will conduct a thorough and substantive evaluation of the evidence submitted by the candidate and will determine whether the candidate has met the criteria established by the department promotion document and the 2019-2021Memorandum of Agreement for promotion to the rank for which the applicant has applied. The following "Promotion Categories Matrix" defines the expectations for the ranks of Assistant, Associate, and Full Professor.

Promotion Categories Matrix

Note: Narrative descriptions of each category are found on previous pages. These descriptors are examples and not all-inclusive categories. They will need to be adapted to individual programs and disciplines.

General Criteria	Assistant Professor	Associate Professor	**Full Professor
	Evidence of potential for excellence in teaching	Minimum of 5 years higher education teaching experience in an accredited institution	Minimum of 8 years higher education teaching experience in an accredited institution
	Pattern of increasing success in all major categories (see 5.3121)	Consistent demonstration of excellence in teaching and demonstrated success in the other two categories (see 5.3121)	Consistent demonstration of excellence across all major categories (see 5.3121)
	Earned terminal degree	Earned terminal degree	Earned terminal degree

^{**}Requires External Review: External Reviewer must be approved by Department Promotion Committee and College of Education dean.

	Assistant Professor	Associate Professor	Full Professor
nic Instruction	Major "Good to Excellent" ratings for aggregated scores on all indicators of student evaluation excellence; positive peer reviews; student comments; self- appraisal; and analysis of course content and student responses.	Consistent "Pattern of Excellence" ratings for aggregated scores on all indicators of student evaluation excellence; positive peer reviews; student comments; self-appraisal; and analysis of course content and student responses.	Consistent "Pattern of Excellence" ratings for aggregated scores on all indicators of student evaluation excellence; positive peer reviews; student comments; self-appraisal; and analysis of course content and student responses.
Teaching As Academic Instruction	Evidence of planning and arranging for learning experiences; record keeping; and appropriate and fair grading.	Excellence in planning and arranging for learning experiences; record keeping; and appropriate and fair grading.	Consistent and excellent pattern of planning and arranging for learning experiences; record keeping; and appropriate and fair grading.
	Supervision of students in clinical experiences, labs, and independent study.	Excellent supervision of students in clinical experiences, labs, and independent study.	Consistent pattern of excellence in the supervision of students in clinical experiences, labs, and independent study.
	Evidence of effective mentoring students with regard to academics and career planning.	Evidence of excellent student mentoring with regard to academics and career planning.	Evidence of excellent student mentoring with regard to academics and career planning.
Student Mentoring	Evidence of supporting students in senior research projects, theses, dissertations and other curricular projects.	Evidence of effective coaching and mentoring for student research (e.g., senior research projects, theses, dissertations)	Evidence of consistently effective coaching and mentoring for student research (e.g., senior research projects, theses, dissertations)
St	Evidence of providing ongoing and consistent support students.	Evidence of providing ongoing and consistent support students.	Evidence of providing ongoing and consistent support students.

	Assistant Professor	Associate Professor	Full Professor	
Activities	Evidence of development efforts in at least one of the following categories:	Consistent pattern of engagement in multiple categories:	Consistency and excellence in multiple categories:	
ning 4	 A. Design and develop programs and courses; 	A. Design and develop programs and courses;	 A. Design and develop programs and courses; 	
ing Lear	B. Update redesign, and review current courses and curricula;	B. Update redesign, and review current courses and curricula;	B. Update redesign, and review current courses and curricula;	
Teaching As Developing Learning Activities	C. Design and develop teaching materials, manuals, software, and learning activities;	C. Design and develop teaching materials, manuals, software, and learning activities;	C. Design and develop teaching materials, manuals, software, and learning activities;	
ıching	D. Conduct off-campus programs; or	D. Conduct off-campus programs; and/or	D. Conduct off-campus programs; or	
Teg	E. Assess learner outcomes	E. Assess learner outcomes	E. Assess learner outcomes	
	Evidence of teacher development in at least one of the following categories:	Consistent pattern of efforts in multiple categories of:	Excellence in multiple categories of: A. Instructional and classroom research;	
_	A. Instructional and classroom research;	A. Instructional and classroom research;		
eacher	B. Professional development activities;	B. Professional development activities;	B. Professional development activities;	
oping as a Teacher	C. Maintaining currency in discipline-specific and pedagogical concepts;	C. Maintaining currency in discipline-specific and pedagogical concepts;	C. Maintaining currency in discipline-specific and pedagogical concepts;	
/elopin	D. Collaborating with colleagues;	D. Collaborating with colleagues;	D. Collaborating with colleagues;	
Devel	E. Observing teaching of colleagues; or	E. Observing teaching of colleagues; or	E. Observing teaching of colleagues; or	
	A. Engaging in reflection on candidate's own teaching.	F. Engaging in reflection on candidate's own teaching.	F. Engaging in reflection on candidate's own teaching.	

Criteria for Excellence in Scholarship and Creative Activity

Scholarship & Creative Activity	As	Assistant Professor Evidence of effectiveness in more than one of the following areas:		Associate Professor Evidence supporting increasingly and continuously rigorous, significant, and impactful work in the multiple areas:		Extensive evidence supporting increasingly and continuously rigorous, significant, and impactful work in the multiple areas:	
	in						
	ive Activity B.	Scholarship and a research agenda or sponsored work; Design creative work;	A.	Peer reviewed quality publications and presentations that include first and sole authorship;	A.	Peer reviewed quality publications and presentations that include first and sole authorship;	
	C.	C. Inclusion of students in faculty directed research; and/or	В.	Sustained scholarship;	B.	Sustained scholarship;	
	એ એ		C.	Sponsored research/ grant work;	C.	Sponsored research/ grant work;	
	Scholarshi T	Scholarly consulting/ evaluation study.	D.	Peer reviewed scholarly presentations;	D.	Peer reviewed scholarly presentations;	
	•1		E.	Inclusion of students in faculty directed research; and/or	E.	Inclusion of students in faculty directed research; and/or	
			F.	Scholarly consulting/ evaluation study.	F.	Scholarly consulting/ evaluation study.	

Criteria for Excellence in Service

Assistant Professor		Associate Professor	Full Professor	
munity	Evidence supporting some participation in more than one of the following areas: A. Department, college,	Evidence supporting consistent and increasing involvement in more than one of the following areas:	Evidence supporting consistent and extensive involvement and leadership in more than one of the following areas:	
Contributions to the University Community	 B. Committee chair; C. Accreditation tasks; D. Campus wide activities; E. Department chair, cochair, or assistant chair; F. Course facilitation or program coordination; G. Faculty mentorship; and/or H. Representing the institution. 	 A. Department, college, university committee; B. Committee chair; C. Accreditation tasks; D. Campus wide activities; E. Department chair, co-chair, or assistant chair; F. Course facilitation or program coordination; G. Faculty mentorship; and/or H. Representing the institution. 	 A. Department, college, university committee; B. Committee chair; C. Accreditation tasks; D. Campus wide activities; E. Department chair, cochair, or assistant chair; F. Course facilitation or program coordination; G. Faculty mentorship; and/or H. Representing the institution. 	
Contributions to the Wider and Professional Community	Evidence supporting some participation in more than one of the following areas: A. Leadership in a professional organization; B. Professional association membership; C. Partnerships with other agencies; D. Collaboration with schools, industry, or civic agencies; E. Professional development; and/or F. Professional Development School liaison.	Evidence supporting consistent and increasing involvement in more than one of the following areas: A. Leadership in a professional organization; B. Professional association membership; C. Partnerships with other agencies; D. Collaboration with schools, industry, or civic agencies; E. Professional development; and/or F. Professional Development School liaison.	Evidence supporting consistent and extensive involvement and leadership in more than one of the following areas: A. Leadership in a professional organization; B. Professional association membership; C. Partnerships with other agencies; D. Collaboration with schools, industry, or civic agencies; E. Professional development; and/or F. Professional Development School liaison.	

Schedule for Evaluation and Periodic Review of Standards and Procedures (MOA, 2019-2021, sec. 5.3123)

Consistent with the Rowan University Memorandum of Agreement on Promotion, the Department Promotion Committee will work cooperatively with individual faculty and the academic departments, and within the time constraints set forth in the MOA.

The Department will also review and revise standards and procedures periodically as needed and submit substantive revisions for approval to the college dean and university provost. To be in place for the next academic year, a Promotion criteria document must be submitted to the College of Education dean by May 1. The dean and provost must approve or reject the document within two months. Minor changes may be approved by the Department Promotion Committee. Substantial changes must have the approval of the Department as a whole and the dean and provost.

Faculty Evaluation (MOA, 2019-2021, sec. 5.313)

Plans, standards, criteria, and procedures for faculty evaluation developed within the Department must be approved by the dean and provost.

New Faculty Orientation (MOA, 2019-2021, sec. 5.314)

In accordance with the 2019-2021 Memorandum of Agreement, the Department shall provide appropriate department committee documents, including the process, standards, and criteria for promotion.