University Senate Agenda
October 28, 2016, 2:00-3:15 in Rowan Hall Auditorium

2:00-2:15

1. Approval of agenda
2. Introduction of visitors
3. Approval of minutes from September meeting
4. President’s report
   a. RCBC developments
   b. Adjusted load developments
   c. University Scheduling Committee has pulled the proposal for 75 minute classes
   d. Sabbatical Leave analysis (attached file)
   e. Facilities update
   f. New Assistant Vice President of Equity and Diversity: Bindu Jayne
   g. Make sure your candidates know when they’re up for T&R.

2:15-2:35

5. Open period: Jeff Hand, Vice President for Strategic Enrollment Management

2:35-2:55

6. Update on Budget (Chris Simons)
7. Update on Rowan Core (Mike Grove)
8. Academic Policies and Procedures (Eddie Guerra)
   a. Point of information: Grading System, Grade Dispute, and Change of Grade have been combined into one document with no changes in policy
      https://confluence.rowan.edu/display/POLICY/Grades+Policy
   b. Academic Honors policy revision
      (https://confluence.rowan.edu/display/POLICY/Academic+Honors) pertains to transfer students.
   c. First reading: Proposed Changes to Registrar’s Procedures (page 2)

2:55-3:00

9. New business
10. Adjournment

Recommended Updates from the Registrar and the Registrar Academic
Board (RAB) to Existing Registration-related Policy
As of 04/22/16 - DRAFT

Rationale for Updates to Existing Registration Policy
As of January 4, 2016, the Registrar’s Office and the Registrar’s advising board, RAB, have been charged by the Provost’s Office to assess and evaluate registration-related policies, practices, and processes, to ensure that they:

1. are fairly and consistently administered across campus, regardless of academic program or college;
2. are compliant with recent Financial Aid audit-related findings;
3. are up to date and easily found; (For example, currently, several differing versions of registration-related policy are found on many locations throughout the web.)
4. are student-centered, serving our current student population in the best possible ways, taking into account changes in that population such as online and off-site students, our office’s shift to include graduate students, and the addition of Rowan Global’s multiple Parts of Term and drop/add sessions;
5. written policy and office practice align, and that any changes therein are well communicated to students, faculty, and staff. (For example, no policy or form allows advisor signatures for overrides, registration, etc.; however, there has been a significant shift in the way advisors function on this campus and, based upon the desires of many academic departments, it had been the practice of the Registrar’s Office to accept advising signatures.)

RAB Board Members
1. One representative from the Dean’s Office of the College of Communication & Creative Arts: Olga Vilceanu
2. One representative from the Dean’s Office of the College of Business: Margaret Van Brunt
3. One representative from the Dean’s Office of the College of Engineering: Steve Chin/Maria Perez-Colon
4. One representative from the Dean’s Office of the College of Science & Mathematics: Eve Sledjeski
5. One representative from the Dean’s Office of the College of Performing Arts: Melanie Stewart
6. One representative from the Dean’s Office of the College of Education: Lisa VernonDotson
7. One representative from the Dean’s Office of the College of Humanities & Social Sciences: Stephen Fleming
8. One representative from the Honor’s College: Kristen diNovi
9. One representative from GSBS: Diane Worrad
10. One representative from Rowan Global: Kelly Yanek
11. One to three representatives (as needed) from SEM/Advising: Lori Getler and Beth Rey
12. One representative from Student Life/Orientation: Drew Tinnin
13. One representative from University Scheduling: Steve Kessel
14. One representative from ASA: Jeffrey Fields
15. One representative from the Senate Academic Policies & Procedures Committee: Mike Grove
16. Rebecca Gollihur, University Registrar or designee, which will often be Melissa
McKenna

Update Plan/Goals

- Part III of this document is our recommended set of updated registration-related policies that we are asking to be reviewed and approved by the Provost’s Office (and AP&P/the Senate if needed).
  - Current registration-related policy information currently appears in many locations (with differing information/formats) including the Registrar website and forms, the Provost’s website, the confluence page (pasted below), and, in some cases, on individual academic college sites. With assistance and input from the Registrar Academic Board (RAB), which includes representation from each academic college, we found, consolidated, and wrote appropriate updates to the major registration-related policies.
  - Once approved, we will work to remove outdate policies and coordinate with the Executive VP as needed to ensure that the policies appear in their full format in the confluence policy site: https://confluence.rowan.edu/display/POLICY/Home, and also as policy summaries on our Registrar forms and website – but always linking back to the one official policy site.

Timeline for Updates

- The need for appropriate updates is urgent, given the confusion with multiple coexisting policies and practices, and the fact that most current policies do not address (or address fully) the needs of our online, off-site, and graduate students.
- Our hope is that these suggested updates can be approved and communicated in the summer 2016 term so that we may implement them no later than fall 2016. (In practice, many have already been implemented for years, but they have not and do not align with written policy, or no policy exists to support the practice which is causing confusion for students and staff - another reason for urgency.)

Chart outlining suggested policy updates from RAB

<table>
<thead>
<tr>
<th>Topic</th>
<th>Old/current policy</th>
<th>Actual practice if differs from policy</th>
<th>Suggested new policy and practice</th>
<th>Rationale for change</th>
</tr>
</thead>
</table>

3
| Late registration period and fee | Extended registration is usually conducted prior to the beginning of a semester or summer session. **Final** registration is conducted prior to the first week of a semester or summer session at which time a late registration fee is charged. | “extended registration” is a term we no longer use. Call “late registration” instead of final. Timing has varied - past calendars show it was often about one week after the posted Bursar due date for the term – but the “final registration” suggests it is one week prior to courses – and Sp16 it was day after payment due - it has not been consistent. | remove “extended registration” and use “late registration” to indicate period after payment due date. make timing “after the payment deadline” but the actual date the fee will be charged we’ll work out with Bursar – so we can normally allow a one-week grace period to students. | “late registration” is more accurate since “final” implies registration ends soon and it does not – at that stage. Need consistent deadline and grace period so Bursar and students have time to work out payments before charging fees. |

| Define “Primary Part of Term” to show major registration deadlines for term | No definition exists. Only the main/full Part of Term/Session was ever addressed with deadline dates by the Registrar. | As of Spring 2016, we provided the major registration deadline dates for the students Registrar serves, and defined “Primary Part of Term” as “those Parts of Term that are intended for non-medical students and have at least 20 sections and/or serve more than one student population.” | See “actual practice”. | Some terms there are 30 or more Parts of Term – but at least the major Parts of Term (in which most students fall) need to have posted deadlines so we can perform proper processing. Registrar now oversees Rowan Global, accelerated, online, and graduate students - so the major Part of Term deadlines need to be established, shared, and easy for students, faculty and staff to find. |
### Approvals for registration-related forms

- Required signatures on forms vary (a few are outlined below):
  - Pre-req: instructor and chair
  - P/NC: instructor
  - Duplicate Crse. Waiver: chair
  - Course repeat: chair
  - Hardship Withdrawal: instructor, chair, and dean

- Registrar has and is accepting many variations of the actual signature policies - only one signature (if the higher-level signee), advisor signatures (not included on forms), and in some cases, other signatures (not indicated on forms) since acad. depts. differ on whom they will allow to authorize - but there is no policy guiding this so we can be fair and consistent

- Reduce forms to minimum # of signatures needed
- Each acad. dept. uses an “alias” email address such as BiologyDept@rowan.edu (some already have)
- Dept. establishes that those who access above address have authority to sign off on these particular forms
- Registrar uses and tells students to use above address and will accept approvals from above

- Need consistency
- Inconsistencies cause confusion and delays
- Many times, it is difficult for students to reach the designated signees at all or in a timely manner
- Need more flexibility (for Registrar and acad. Depts.) to be able to process our many override requests efficiently

### Regular Drop/Add Period

- The dates for the full term drop/add
- Same with the addition of Rowan Global drop/adds: If the course
- See “actual practice”

This is not a change to past policy or practice, but we are simply putting Rowan Global and main campus/Registrar
<table>
<thead>
<tr>
<th>Course Length/Part of Term in Which the Course Appears</th>
<th>Drop/Add Dates</th>
</tr>
</thead>
<tbody>
<tr>
<td>3 weeks or shorter:</td>
<td>Regular Drop/Add dates are the first 2 business days of the session/Part of Term in which the course appears.</td>
</tr>
<tr>
<td>Over 3 weeks and up to 6 weeks:</td>
<td>Regular Drop/Add dates are the first 3 business days of the session/Part of Term in which the course appears.</td>
</tr>
<tr>
<td>Over 6 weeks and up to the full term (12-16 weeks):</td>
<td>Regular Drop/Add dates are the first 5 business days of the session/Part of Term in which the course appears.</td>
</tr>
</tbody>
</table>

Have always reflected 5 business days from the start of the term.

Dates together, making them easier to find and follow. Need drop/add dates for all course lengths.
| Late Drop/Add Period and Form | ▪ Up to 2 weeks after drop/add and required hardship documentation and instructor, chair, dean, Registrar, and Bursar signatures | ▪ Same - except the deadline is violated constantly for legitimate reasons. | ▪ Establish shorter deadlines because two weeks after drop/add is too long  
  o After the Regular Drop/Add period, a grace period of equal length to the drop/add period (for the particular course/Part of Term) is provided to accommodate special circumstances that delayed the original registration adjustment. Provide timelier, less cumbersome process for faculty and student to manage administrative delays and cases like Internship and Field Exp. that might be set up/begin after regular drop/add. Reduce to only one or two signatures – depending upon situation (adds always need instructor but drops may only need signature from staff member (such as Bursar or Aid) who can verify delay. Adds can continue to happen even after this period if circumstances warrant - with instructor only approval. | ▪ Current late drop/add process is only possible during hardship and is too long – up to weeks after regular drop/add.  
  RAB felt that a shorter period would more easily allow for the many necessary administrative drop/adds (without documentation/hardship) to occur in a more timely manner and better serve students. (The hardship option is still possible through the hardship form if there is not an administrative issue/delay.) |
| Late start registration and adjustment form/process | ▪ There was no real policy or process – students who wanted to take  
  ▪ Same - except the deadline is violated constantly for legitimate reasons. | ▪ Establish a late start registration and adjustment policy and form that allows students to easily register for  
  ▪ Need formal process and form so students and staff don’t unnecessarily complete late add form for a class that has not yet begun |
<table>
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<tr>
<th>late-start courses had to complete the cumbersome late drop/add process, that technically, required hardship documentation and had to be completed within 2 weeks of start of term – even though the course in question still had registration open.</th>
</tr>
</thead>
<tbody>
<tr>
<td>latestart courses (those that begin in October/March) that have availability and/or to drop those same courses within the appropriate drop/add periods Establish and better communicate that the drop/add periods for latestart courses differ from full-term courses.</td>
</tr>
<tr>
<td>Eliminate confusion and need for multiple signatures Working to try to put late-start registration process online but in the meantime, manual process of some type is needed. Also need to ensure that anyone going through this notifies Aid so that they are packaged/adjusted correctly with the proper number of credits</td>
</tr>
<tr>
<td>Withdrawal Form/process</td>
</tr>
</tbody>
</table>
Hardship Form/Process

- Currently hardship withdrawal is the final/latest part of course withdrawal – which is repasted below:
  - Hardship Withdrawal is last 4 weeks of term, requires instructor, chair, and dean signatures and uses either a WP or WF AND can only be used in documented hardship cases.

- Same as policy but we often need many exceptions and often documentation is not attached or there isn’t verifiable documentation, which puts individual academic colleges in difficult position.

- Like withdrawal period/process, use % instead of weeks
- Separate from withdrawal process and make it its own yearround/term-long process Have the hardship form and process managed between the Registrar and VP Student Life to enable better/faster/more consistent processing Logging of forms/request will take place to ensure timelier completion of entire process (course and costs and aid) adjustments which is necessary per aid audit and for return of Title IV funds which must be done within 45 days.

- Deadlines have to be percentages and not actual weeks, and must reference course/Part of Term (not term) in order to serve our many courses of differing lengths.
- By separating from the withdrawal form, it will mean fewer forms overall and less confusion regarding when documentation is and is not needed.
- New process acknowledges that hardship could occur at any time (not just final 25% of course/term) and we need to provide more flexibility and options to students.
- This change would make the hardship process a one-stop shop so that hardship cases are evaluated fairly and consistently across colleges by having the same individual (VP of Student Life) who currently handles hardship university/term withdrawals manage the course withdrawal process as well.
- The above also allows us to better streamline coding/processing for financial aid audit purposes across both course and university/term withdrawals.
- This change also removes additional obstacles from the course withdrawal process and therefore, is again, more in line with the financial aid audit findings.

P/NC grade requests

- Only according to established policy requests is (still)
- Registrar has followed what the needs of faculty and instructors could ask for list of eligible courses
- Instructors most assume a P/NC is requested properly within already guaranteed to the deadline, the P/NC is student
if requested properly guaranteed to the student. and within deadlines, but we should make this official policy so there is no confusion Items highlighted in yellow have already been implemented due to shifts that occurred between RG and Registrar.