

(A Component Unit of the State of New Jersey)

Basic Financial Statements, Management's Discussion and Analysis and Schedules of Expenditures of Federal and State of New Jersey Awards

June 30, 2013

(With Independent Auditors' Reports Thereon)

(A Component Unit of the State of New Jersey)

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#### **Independent Auditors' Report on Basic Financial Statements**

The Board of Trustees Rowan University:

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the business-type activities and the aggregate discretely presented component units of Rowan University (the University), a component unit of the State of New Jersey, as of and for the years ended June 30, 2013 and 2012, and the related notes to the financial statements, which collectively comprise the University's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.



#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities and the aggregate discretely presented component units of Rowan University as of June 30, 2013 and 2012, and the respective changes in financial position and, where applicable, cash flows thereof for the years then ended in conformity with U.S. generally accepted accounting principles.

#### **Other Matters**

#### Required Supplementary Information

U.S. generally accepted accounting principles require that the management's discussion and analysis on pages 3 through 12 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 24, 2013 on our consideration of the University's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the University's internal control over financial reporting and compliance.



October 24, 2013

(A Component Unit of the State of New Jersey)

Management's Discussion and Analysis

June 30, 2013 and 2012

#### Introduction

This section of Rowan University's (the University) financial statements presents our discussion and analysis of the University's financial performance during the fiscal years that ended on June 30, 2013 and 2012, and comparative amounts for the year ended June 30, 2011. Since this discussion and analysis is designed to focus on current activities, it should be read in conjunction with the University's basic financial statements, which follows this section. Management has prepared the financial statements and the related footnote disclosures, along with the discussion and analysis.

#### **University Overview**

Rowan University is a selective, medium-sized public university located in Glassboro, New Jersey. It is recognized for its nationally ranked academic and athletic programs, talented professors and high-tech facilities. The University prides itself on being able to provide its more than 13,400 students an outstanding education at an exceptional value.

The University offers 57 undergraduate majors, including four undergraduate degree-completion programs, three dual bachelor's/master's degrees, more than 31 master's-level programs, 27 graduate-level certificate programs, three post-master's, three professional post-master's, three doctoral programs, including the M.D. and D.O. degrees from its two medical schools. Students can pursue their degrees at the main campus, its Camden campus, online or at several community colleges as well as the Cooper Medical School of Rowan University and Rowan University School of Osteopathic Medicine.

Rowan has been recognized by national organizations that evaluate colleges and universities. *U.S. News & World Report* ranked Rowan 18th among Best Regional Universities – North, third among the public institutions in the category. The Princeton Review named Rowan in its "Best in the Northeast" section of its website feature "2014 Best Colleges: Region by Region" and included the Rohrer College of Business in its edition of the "Best 322 Business Schools" out of more than 1800 schools nationally.

The State of New Jersey (the State) recognizes the University as the state's second comprehensive research university and as a public institution of higher education. The New Jersey Legislature appropriates funds annually to support the University. However, the University operates autonomously from the State.

#### **Financial Statements**

The University's basic financial statements include three financial statements: Statements of Net Position; Statements of Revenues, Expenses and Changes in Net Position; and Statements of Cash Flows, which have been prepared in accordance with accounting principles generally accepted in the United States of America as promulgated by the Governmental Accounting Standards Board (GASB). These statements focus on its assets, liabilities, deferred outflows and deferred inflows of resources, revenues, expenses, and cash flows on an entity-wide basis.

#### **Statement of Net Position**

The Statement of Net Position presents the assets, deferred outflows of resources, liabilities, deferred inflows of resources, and net position of the University as of the end of the fiscal year. The Statement of Net Position is a point of time financial statement. The purpose of the Statement of Net Position is to present to the readers of the

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Management's Discussion and Analysis
June 30, 2013 and 2012

financial statements a fiscal snapshot of Rowan University. The Statement of Net Position presents end-of-the-year data concerning assets (current and noncurrent), deferred outflows of resources, liabilities (current and noncurrent), deferred inflows of resources, and net position.

Net position is one indicator of the current financial condition of the University while the change in net position is an indicator of whether the overall financial condition has improved or worsened during the year.

From the data presented, readers of the Statement of Net Position are able to determine the assets available to continue the operations of the institution. They are also able to determine how much the institution owes vendors, investors, and lending institutions. Finally, the Statement of Net Position provides a picture of the net position (assets plus deferred outflows of resources minus liabilities minus deferred inflows of resources) and their availability for expenditure by the institution.

Net position is divided into three major categories. The first category, net investment in capital assets provides the institution's equity in property, plant, and equipment owned by the institution. The next category is restricted net position, expendable. Expendable restricted net position is available for expenditure by the institution but must be spent for purposes as determined by donors and/or external entities that have placed time or purpose restrictions on the use of the assets. The final category is unrestricted net position. Unrestricted net position is available to the institution for any lawful purpose of the institution.

A summary of the University's assets, liabilities, and net position as of June 30, 2013, 2012, and 2011 follows:

		2013	2012	2011
			(In thousands)	
Current assets	\$	174,871	177,922	148,945
Capital assets		574,712	558,987	478,254
Other noncurrent assets		21,133	33,850	104,208
Total assets	\$	770,716	770,759	731,407
Current liabilities	\$	56,455	53,145	50,752
Noncurrent liabilities	<u> </u>	505,293	518,297	499,257
Total liabilities	\$	561,748	571,442	550,009
Net position:				
Net investment in capital assets	\$	76,895	68,557	67,025
Restricted expendable for:				
Renewal and replacement			_	650
Debt service		14,170	13,365	15,020
Debt service reserve		6,317	9,131	9,352
Medical School		6,711	15,600	15,609
Unrestricted		104,875	92,664	73,742
Total net position	\$	208,968	199,317	181,398

Current assets consist of cash and cash equivalents, deposits held by bond trustees under bond agreements for current principal and interest payments, receivables, current portion of investments and other current assets.

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Management's Discussion and Analysis

June 30, 2013 and 2012

Noncurrent assets consist of deposits held by bond trustees under bond agreements for capital activities, investments, deferred financing costs, and net capital assets. Current liabilities consist of accounts payable and accrued expenses, unearned revenue and the current portion of bonds payable, other long-term debt and capital lease obligations. Noncurrent liabilities consist primarily of compensated absences, deposits held in custody for others, bonds payable, other long-term debt, and capital lease obligations.

#### Fiscal Year 2013 Compared to 2012

The University's total assets at June 30, 2013 showed a slight decrease from the prior year. Current assets decreased \$3.0 million from \$177.9 million at June 30, 2012 to \$174.9 million at June 30, 2013. This decrease is primarily a result of decreases in cash and cash equivalents of \$16.0 million, offset by an increase in receivables of \$12.2 million. The major component of the cash decrease was the movement of \$10.0 million into a new bond investment fund.

Capital assets increased \$15.7 million in the year ended June 30, 2013. The University had \$41.9 million in capital additions in fiscal year 2013 offset by \$26.2 million in depreciation. The University's capital additions during fiscal year 2013 included construction and renovation projects, deferred maintenance projects, and equipment and infrastructure projects related to the opening of the new Medical School (CMSRU) and the July 1, 2013 merger with the School of Osteopathic Medicine. Other noncurrent assets decreased \$12.7 million in the year ended June 30, 2013 which is primarily due to the reduction of \$21.7 million in deposits held by bond trustees offset by the increase in investments of \$9.3 million.

Total net position increased by \$9.7 million at June 30, 2013 compared to June 30, 2012. Unrestricted net position increased \$12.2 million. Several factors contributed to the increase, including but not limited to: an additional appropriation from the State; higher tuition and fee and room and board revenues; lower than projected salary expenditures due to vacant positions; utility savings and fiscal constraint regarding general expenses.

#### Fiscal Year 2012 Compared to 2011

The University's Statement of Net Position at June 30, 2012 reflects an increase in total assets of \$39.4 million. Current assets increased \$29.0 million from \$148.9 million at June 30, 2011 to \$177.9 million at June 30, 2012. This increase is primarily a result of increases in cash and cash equivalents of \$24.4 million as well as an increase in grant receivables of \$4.1 million. Major components of the cash increase include an \$8.2 million developer contribution from the refinancing of capital leases, receipts of payments of \$3.8 million for capital grants, an increase in cash generated by our self-funded programs and auxiliary enterprises of \$3.1 million, an additional \$1.3 million in the State appropriation as well as positive cash flow from other University general operations.

Capital assets and other noncurrent assets increased \$10.4 million in the year ended June 30, 2012. The primary cause for this was an increase of \$80.7 million in net capital assets mainly due to the recording of capital leases and construction in progress less a decrease of \$70.0 million in deposits held by bond trustees as funds were released to fund construction.

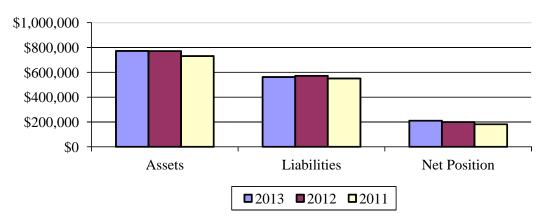
Total net position increased by \$17.9 million at June 30, 2012 compared to June 30, 2011. Unrestricted net position increased \$18.9 million. Several factors contributed to the increase, including but not limited to: an additional appropriation from the State; higher tuition and fee and room and board revenues; lower than projected

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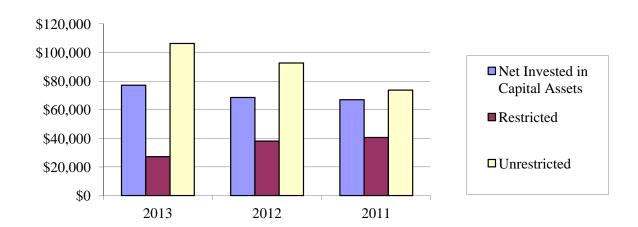
Management's Discussion and Analysis June 30, 2013 and 2012

salary expenditures due to vacant positions and the freezing of increases for AFT employees; utility savings and fiscal constraint regarding general expenses.

# Summary of Statement of Net Position For the Years Ended June 30 (In thousands)



# Comparative Net Position As of June 30 (In thousands)



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Management's Discussion and Analysis
June 30, 2013 and 2012

#### Statement of Revenues, Expenses, and Changes in Net Position

The year to year changes in total net position as presented on the Statement of Net Position are based on the activity presented in the Statement of Revenues, Expenses, and Changes in Net Position. The purpose of the statement is to present the revenues received by the institution, both operating and nonoperating, and the expenses paid by the institution, operating and nonoperating, and any other revenues, expenses, gains, and losses received or spent by the institution.

Generally speaking, operating revenues are received for providing goods and services to the various customers and constituencies of the institution. Operating expenses are those expenses paid to acquire or produce the goods and services provided in return for the operating revenues, and to carry out the mission of the institution. Nonoperating revenues are revenues received for which goods and services are not provided. For example, state appropriations are nonoperating because they are provided by the Legislature to the institution without the Legislature directly receiving commensurate goods and services for those revenues.

The Statement of Revenues, Expenses, and Changes in Net Position presents the University's results of operations. A summary of the University's revenues, expenses, and changes in net position for the years ended June 30, 2013, 2012, and 2011 follows:

	2013	2012	2011
		(In thousands)	
Operating revenues:  Net student revenues	\$ 143,848	137,659	127,792
Grants Other	 35,744 10,966	35,224 9,746	34,479 7,359
Total operating revenues	190,558	182,629	169,630
Operating expenses	 266,838	235,485	227,916
Operating loss	(76,280)	(52,856)	(58,286)
Nonoperating revenues (expenses): State appropriations Gifts Investment income Interest on capital asset related debt Other nonoperating revenues (expenses), net	 95,697 8,279 665 (27,329) 2,304	81,637 6,661 440 (27,923) 1,287	78,814 8,169 754 (21,266) (820)
Net nonoperating revenues	79,616	62,102	65,651
Income before other revenues	3,336	9,246	7,365
Capital grants	 6,315	8,673	1,291
Increase in net position	9,651	17,919	8,656
Net position – beginning of year	 199,317	181,398	172,742
Net position – end of year	\$ 208,968	199,317	181,398

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Management's Discussion and Analysis

June 30, 2013 and 2012

#### Fiscal Year 2013 Compared to 2012

The University's net position increased \$9.7 million in fiscal year 2013. This net amount represents the total revenue available to the University of \$303.8 million compared to total expenses of \$294.1 million. The increase in net position can predominately be attributed to the increase in unrestricted net position of \$12.2 million. Unrestricted net position increased due to an additional appropriation from the State, higher tuition and fee and auxiliary enterprises revenues, salary and utility savings and fiscal constraint regarding general expenses.

# Fiscal Year 2012 Compared to 2011

The University's net position increased \$17.9 million in fiscal year 2012. This net amount represents the total revenue available to the University of \$281.3 million compared to total expenses of \$263.4 million. The increase in net position can predominately be attributed to the increase in unrestricted net position of \$18.9 million. Unrestricted net position increased due to an additional appropriation from the State, higher tuition and fee and auxiliary enterprises revenues, salary and utility savings and fiscal constraint regarding general expenses.

#### **Revenues**

To fund its operations, the University receives revenues from a variety of sources including tuition and fees, grants and contracts, auxiliary services, State of New Jersey appropriations, investment income and gifts from the Rowan University Foundation. The University is continuing to seek additional funds from all possible sources to adequately fund operating activities.

		2013			2012			2011		
		Amount	Percentage of total		Amount	Percentage of total		Amount	Percentage of total	
			(Amounts in thousands)							
Operating revenues:										
Net student revenue	\$	143,848	75.5%	\$	137,659	75.4%	\$	127,792	75.3%	
Grants		35,744	18.8		35,224	19.3		34,479	20.3	
Other	_	10,966	5.7		9,746	5.3		7,359	4.4	
Total operating revenues	\$	190,558	100.0%	\$	182,629	100.0%	\$	169,630	100.0%	

#### **Operating**

#### Fiscal Year 2013 Compared to 2012

Operating revenues for fiscal year ended June 30, 2013 increased \$7.9 million over fiscal year 2012. The majority of this increase is due to the increase in net student revenue of \$6.2 million. Net student revenue increased due to higher tuition and fee and auxiliary enterprises revenues as a result of tuition and fee increases and increased enrollment. Also contributing to the total increase is a \$1.2 million increase in other operating revenues.

#### Fiscal Year 2012 Compared to 2011

Operating revenues for fiscal year ended June 30, 2012 increased \$13.0 million over fiscal year 2011. The majority of this increase is due to the increase in net student revenue of \$9.9 million. Net student revenue increased due to higher tuition and fee and auxiliary enterprises revenues as a result of tuition and fee increases

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Management's Discussion and Analysis

June 30, 2013 and 2012

and increased enrollment. Also contributing to the total increase is a \$2.2 million increase in other operating revenues resulting from an increase of \$2.0 million in Cooper Health System support for the Medical School.

### **Nonoperating Revenues (Net)**

# Fiscal Year 2013 Compared to 2012

Nonoperating revenues (net) for the years ended June 30, 2013 and 2012 totaled \$79.6 million and \$62.1 million, respectively, which is a \$17.5 million increase. The primary sources of nonoperating revenues were State of New Jersey appropriations, which increased \$14.1 million as Rowan recorded \$95.7 million for fiscal year 2013 and \$81.6 million for fiscal year 2012, as well as Gifts from the Rowan University Foundation in the amount of \$8.3 million, which increased \$1.6 million. State of New Jersey appropriations include the University base appropriation as well as appropriations for the medical school and the value of State paid fringe benefits. Interest payments on capital asset related debt decreased \$0.6 million from \$27.9 million at June 30, 2012 to \$27.3 million at June 30, 2013. Other nonoperating revenues (expenses), net were \$2.3 million and \$1.3 million, respectively for fiscal years 2013 and 2012.

Capital grants decreased in fiscal year 2013 by \$2.4 million due to a reduction in New Jersey Economic Development Authority grant revenue of \$2.3 million as well as a reduction of \$0.1 million in the University's interest subsidy on its Build America Bonds.

### Fiscal Year 2012 Compared to 2011

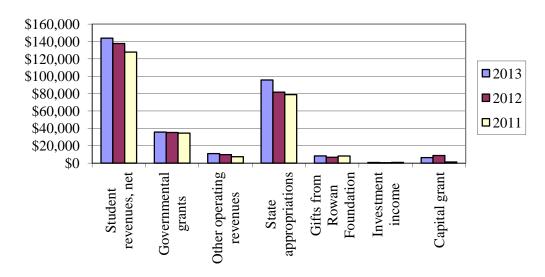
Nonoperating revenues (net) for the years ended June 30, 2013 and 2012 totaled \$62.1 million and \$65.7 million, respectively, which is a \$3.6 million decrease. The primary sources of nonoperating revenues were State of New Jersey appropriations, which increased \$2.8 million as Rowan recorded \$81.6 million for fiscal year 2012 and \$78.8 million for fiscal year 2011, as well as Gifts from the Rowan University Foundation in the amount of \$6.7 million, which decreased \$1.5 million principally due to having received one-time gifts in the amount of \$.8 million in fiscal year 2011. State of New Jersey appropriations include the University base appropriation as well as appropriations for the medical school and the value of State paid fringe benefits. Interest on capital asset related debt increased from \$21.3 million at June 30, 2011 to \$27.9 million at June 30, 2012 primarily due to Rowan entering into a new capital lease for student apartments and the impact of a full year of interest payments on the Medical School bonds. Other nonoperating revenues (expenses), net were \$1.3 million and (\$0.8) million, respectively for fiscal years 2012 and 2011. The increase is the result of an expense of \$1.0 million in fiscal year 2011 for the disposal of the Mansion Park apartments and a recovery of storm damage of \$0.9 million from FEMA in fiscal year 2012.

Capital grants increased in fiscal year 2012 by \$7.4 million due to the receipt of a full year of federal subsidies on the Medical School Build America Bonds as well as New Jersey Economic Development Authority grant revenue of \$6.3 million towards the construction of the medical school building.

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Management's Discussion and Analysis June 30, 2013 and 2012

Revenue by Source For the Years Ended June 30 (In thousands)



#### **Operating Expenses**

Operating expenses are defined as expenses paid by an institution to acquire or produce goods and services used to carry out its mission, in return for operating revenues. For the years ended June 30, 2013, 2012, and 2011, the University incurred operating expenses totaling \$266.8 million, \$235.5 million, and \$227.9 million, respectively. The increase of \$31.3 million in operating expenses for fiscal year 2013 versus 2012 is a result of additional expenses attributed to: providing instruction and services for the increased number of students, Medical school expenses as the first class was admitted, higher salaries due to contractual agreements with unions and a large increase in the State fringe benefit rate. The increase of \$7.6 million in operating expenses for fiscal year 2012, in comparison to fiscal year 2011, is a result of additional expenses attributed to the Medical School operations as well as increases in salary expenses as a result of the state negotiated contract agreement.

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June 30, 2013 and 2012

A summary of operating expenses for the years ended June 30, 2013, 2012, and 2011 follows:

		2013		201	12	2011		
			Percentage		Percentage		Percentage	
		Amount	of total	Amount	of total	Amount	of total	
				(Amounts in	thousands)			
Instruction	\$	108,124	40.5% \$	94,841	40.3% \$	95,847	42.1%	
Research		3,193	1.2	3,429	1.5	2,906	1.3	
Public service		1,215	0.5	1,336	0.6	1,345	0.6	
Academic support		23,899	9.0	19,171	8.1	18,929	8.3	
Student services		20,440	7.7	18,202	7.7	17,355	7.6	
Institutional support		37,053	13.9	27,326	11.6	25,685	11.3	
Operation and maintenance of plant		22,372	8.4	22,069	9.4	21,260	9.3	
Student aid		1,691	0.6	1,541	0.7	1,697	0.7	
Auxiliary enterprises		22,311	8.4	20,854	8.9	18,017	7.9	
Depreciation and amortization	_	26,540	9.8	26,716	11.2	24,875	10.9	
Total operating expenses	\$	266,838	100.0% \$	235,485	100.0% \$	227,916	100.0%	

#### **Capital Assets and Debt Activities**

The University continues to manage its financial resources so as to ensure adequate financial flexibility to access the capital markets as needed. The University maintains debt ratings from Standard and Poor's and Moody's Investors Service of A+ and A2, respectively.

Total capital additions were \$41.9 million, \$107.1 million, and \$72.2 million, for the years ended June 30, 2013, 2012, and 2011, respectively. The major activities were the completion and equipping of the new medical school building, the completion of deferred maintenance projects and various major building renovations. In addition, capital additions increased in fiscal years 2012 and 2011 due to the University's capital lease agreements for student apartments and the bookstore. A summary of the University's capital additions for the years ended June 30, 2013, 2012, and 2011 is shown below:

#### **Capital Additions**

	2013	2012	2011
Land \$	55,900	15,167	2,615,221
Art collections	5,000	_	750,000
Construction in progress (net of transfers out)	(83,193,320)	62,802,464	17,475,009
Land improvements	4,693,763	331,432	3,112,200
Buildings (less disposals)	115,404,627	40,175,080	46,436,341
Equipment	4,929,502	3,741,254	1,852,029
Total additions \$	41,895,472	107,065,397	72,240,800

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As of June 30, 2013, 2012, and 2011, the University had \$76.9 million, \$68.6 million, and \$67.0 million, respectively in net investment in capital assets. Outstanding long-term debt as of June 30, 2013 is \$513.8 million, compared to \$529.5 million and \$510.3 million as of June 30, 2012 and June 30, 2011 respectively. A summary of the University's outstanding long-term debt for the years ended June 30, 2013, 2012, and 2011 is shown below:

# **Long-Term Debt**

	2013	2012	2011
Bonds payable Capital lease obligations Other long-term debt	\$ 404,320,000 110,178,145 5,788,982	417,685,000 112,141,812 6,288,970	431,070,000 79,170,299 6,803,146
	520,287,127	536,115,782	517,043,445
(Less) plus: Deferred loss on bond refinancing Bond premium	 (7,669,944) 1,148,045	(8,088,821) 1,478,607	(8,507,697) 1,809,953
	\$ 513,765,228	529,505,568	510,345,701

#### **Economic Outlook**

State of New Jersey appropriations remain a vital source of funding for the University and the current budgetary issues with the State may have a negative impact on future funding. Although the University's unrestricted general operations appropriation from the State of New Jersey increased from fiscal year 2012 to fiscal year 2013 the University continues to experience uncertainty in its future level of state support. With increasing costs, particularly resulting from contractual obligations with faculty and staff and debt service, the University faces critical funding issues. Additionally, the University's desire to increase institutionally funded scholarships, continue building its academic program excellence and improve its capital assets will also impact on the University's financial outlook. The University will continue to meet the goals of its mission by monitoring operating costs and seeking additional revenue sources. The University will continue to monitor the situation and maintain a close watch over resources so as to provide the University with the ability to react to potential budgetary challenges that may occur.

On July 1, 2013 the "New Jersey Medical and Health Sciences Education Restructuring Act" became effective and the School of Osteopathic Medicine (SOM) in Stratford, NJ (formerly under The University of Medicine and Dentistry of New Jersey) was integrated with Rowan University (Rowan). As a result of this integration, Rowan will receive an additional State appropriation to help support SOM operations and was designated as a public research institution.

Through the process of continuing strategic planning and self assessment, the University is committed in its efforts to continue to enrich the lives of those in the campus community and surrounding region.

ROWAN UNIVERSITY
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#### Statement of Net Position

June 30, 2013

Assets		Rowan University	Rowan University Foundation	South Jersey Technology Park at Rowan University	Total
Current assets: Cash and cash equivalents (notes 2 and 11) Restricted cash and cash equivalents (notes 2 and 11) Receivables:	\$	117,840,352 6,711,692	2,179,686 755,361	1,285,877	121,305,915 7,467,053
Students, less allowance of \$1,286,000 Restricted contributions, net Grants State of New Jersey Interest and other	_	2,241,625 ————————————————————————————————————	1,293,889		2,241,625 1,293,889 18,606,872 1,770,667 652,466
Total receivables		23,244,830	1,293,889	26,800	24,565,519
Restricted deposits held by bond trustees (note 3) Investments, at fair value (notes 2 and 11) Other current assets		24,883,696 392,987 1,798,192			24,883,696 392,987 1,798,192
Total current assets		174,871,749	4,228,936	1,312,677	180,413,362
Noncurrent assets:  Restricted deposits held by bond trustees (note 3) Investments, at fair value (notes 2 and 11) Restricted investments, at fair value (note 11) Restricted nonexpendable investments, at fair value (note 11) Restricted contributions receivable, net Bond financing costs, net of accumulated amortization Capital assets, net (note 4)		6,597,522 10,588,914 — — — 3,945,921 574,712,023	33,248,178 12,344,765 111,016,668 5,897,012	154,346 11,601,591	6,597,522 43,837,092 12,344,765 111,016,668 5,897,012 4,100,267 586,313,614
Total noncurrent assets		595,844,380	162,506,623	11,755,937	770,106,940
Total assets		770,716,129	166,735,559	13,068,614	950,520,302
Liabilities					
Current liabilities: Accounts payable and accrued expenses (note 7) Unearned revenue Annuities payable – current portion Long-term debt – current portion (notes 8 and 9)	_	33,616,710 9,919,367 — 12,918,960	105,162 357,641 87,721	48,562 — — — 171,697	33,770,434 10,277,008 87,721 13,090,657
Total current liabilities		56,455,037	550,524	220,259	57,225,820
Noncurrent liabilities (note 9): Student housing deposits Compensated absences – noncurrent portion (notes 9 and 10) Other liabilities Deposits held in custody for others Annuities payable – noncurrent portion Long-term debt – noncurrent portion (notes 8 and 9)		471,850 2,484,483 274,653 1,215,359  500,846,268	1,297,169 435,180	5,508,778	471,850 2,484,483 274,653 2,512,528 435,180 506,355,046
Total noncurrent liabilities	_	505,292,613	1,732,349	5,508,778	512,533,740
Total liabilities	_	561,747,650	2,282,873	5,729,037	569,759,560
Net Position					
Net investment in capital assets Restricted:		76,894,987	_	5,921,116	82,816,103
Nonexpendable (note 11) Expendable: Debt service Debt service reserve		14,170,000 6,316,854	111,016,668 — —	_ _ _	111,016,668 14,170,000 6,316,854
Medical School Inductotherm Scholarships		6,711,692	1,862,820	_	6,711,692 1,862,820
Other scholarships College of Business Other Unrestricted (note 10)		104,874,946	6,922,911 4,431,626 6,193,129 34,025,532	1,418,461	6,922,911 4,431,626 6,193,129 140,318,939
Total net position	\$	208,968,479	164,452,686	7,339,577	380,760,742

ROWAN UNIVERSITY
(A Component Unit of the State of New Jersey)

#### Statement of Net Position

June 30, 2012

Assets		Rowan University	Rowan University Foundation	South Jersey Technology Park at Rowan University	Total
Current assets:					
Cash and cash equivalents (notes 2 and 11) Restricted cash and cash equivalents (notes 2 and 11) Receivables:	\$	124,966,451 15,600,000	2,778,704 1,050,372	1,195,317	128,940,472 16,650,372
Students, less allowance of \$1,064,000 Restricted contributions, net		2,090,781	753,771	_	2,090,781 753,771
Grants		7,165,018	_	_	7,165,018
State of New Jersey		1,666,444			1,666,444
Interest and other	-	167,128	88,228	28,092	283,448
Total receivables	_	11,089,371	841,999	28,092	11,959,462
Restricted deposits held by bond trustees (note 3) Other current assets	_	25,087,423 1,178,511	1,400		25,087,423 1,179,911
Total current assets	_	177,921,756	4,672,475	1,223,409	183,817,640
Noncurrent assets:  Restricted deposits held by bond trustees (note 3) Investments, at fair value (notes 2 and 11) Restricted investments, at fair value (note 11) Restricted nonexpendable investments, at fair value (note 11) Restricted contributions receivable, net Bond financing costs, net of accumulated amortization		28,330,852 1,292,294 ————————————————————————————————————	21,969,473 8,687,057 110,285,093 4,728,768	161,268	28,330,852 23,261,767 8,687,057 110,285,093 4,728,768 4,387,940
Capital assets, net (note 4)	-	558,987,025		11,969,027	570,956,052
Total noncurrent assets	_	592,836,843	145,670,391	12,130,295	750,637,529
Total assets	_	770,758,599	150,342,866	13,353,704	934,455,169
Liabilities					
Current liabilities: Accounts payable and accrued expenses (note 7) Unearned revenue Annuities payable – current portion Long-term debt – current portion (notes 8 and 9)		27,850,022 9,457,025 —	72,365 117,464 71,783	35,226	27,957,613 9,574,489 71,783
	-	15,837,979		165,809	16,003,788
Total current liabilities	_	53,145,026	261,612	201,035	53,607,673
Noncurrent liabilities (note 9): Student housing deposits Compensated absences – noncurrent portion (notes 9 and 10) Other liabilities Deposits held in custody for others Annuities payable – noncurrent portion Long-term debt – noncurrent portion (notes 8 and 9)	_	402,570 2,524,127 255,739 1,446,987 — 513,667,589	1,227,161 424,962	5,680,333	402,570 2,524,127 255,739 2,674,148 424,962 519,347,922
Total noncurrent liabilities		518,297,012	1,652,123	5,680,333	525,629,468
Total liabilities	_	571,442,038	1,913,735	5,881,368	579,237,141
Net Position					
Net investment in capital assets Restricted:		68,556,785	_	6,122,885	74,679,670
Nonexpendable (note 11) Expendable:		_	110,285,093	_	110,285,093
Debt service		13,365,000	_	_	13,365,000
Debt service reserve		9,131,225 15,600,000	_	_	9,131,225
Medical School Inductotherm Scholarships		15,000,000	1,825,534	_	15,600,000 1,825,534
Other scholarships		<u> </u>	3,157,824	_	3,157,824
College of Business			4,695,000	_	4,695,000
Other		_	4,927,401	_	4,927,401
Unrestricted (note 10)	_	92,663,551	23,538,279	1,349,451	117,551,281
Total net position	\$ _	199,316,561	148,429,131	7,472,336	355,218,028

**ROWAN UNIVERSITY** (A Component Unit of the State of New Jersey)

# Statement of Revenues, Expenses, and Changes in Net Position

Year ended June 30, 2013

		Rowan University	Rowan University Foundation	South Jersey Technology Park at Rowan University	Total
Operating revenues:	-	Ciliterates	1 00110011	CHITCHE	10001
Net student revenues: Tuition and fees Auxiliary enterprises Less scholarship allowances	\$	140,314,193 40,530,770 (36,997,166)			140,314,193 40,530,770 (36,997,166)
Net student revenues		143,847,797	_	_	143,847,797
Grants Self-funded programs Fundraising events Contributions Rental income (note 12) Other operating revenues	_	35,743,649 3,245,936 — — 7,720,660	77,342 4,948,345 —	930,488	35,743,649 3,245,936 77,342 4,948,345 930,488 7,720,660
Total operating revenues	_	190,558,042	5,025,687	930,488	196,514,217
Operating expenses: Instruction Research Public service Academic support Student services Institutional support Operation and maintenance of plant Student aid Auxiliary enterprises Depreciation and amortization	_	108,124,399 3,193,153 1,214,966 23,898,629 20,439,821 37,053,291 22,371,523 1,690,762 22,311,425 26,539,540	408,275	361,267 128,953 — 374,357	108,124,399 3,193,153 1,214,966 23,898,629 20,439,821 37,822,833 22,500,476 1,690,762 22,311,425 26,913,897
Total operating expenses		266,837,509	408,275	864,577	268,110,361
Operating (loss) income	_	(76,279,467)	4,617,412	65,911	(71,596,144)
Nonoperating revenues (expenses): State of New Jersey appropriations State of New Jersey appropriations – Medical School State of New Jersey fringe benefits (note 5) Student scholarships Gifts from Rowan University Foundation (note 11) Other grants Investment income (loss) Investment expenses Interest on capital asset related debt Other nonoperating revenues (expenses), net	_	30,716,000 24,097,000 40,884,109 — 8,278,914 — 664,821 — (27,329,081) 2,303,859	(1,385,588) (8,278,914) (4,330) 20,521,050 (107,695) (69,955)	2,858 (201,528)	30,716,000 24,097,000 40,884,109 (1,385,588) ———————————————————————————————————
Net nonoperating revenues (expenses)		79,615,622	10,674,568	(198,670)	90,091,520
Income (loss) before other revenues	_	3,336,155	15,291,980	(132,759)	18,495,376
Capital grants Additions to permanent endowments	_	6,315,763	731,575		6,315,763 731,575
Increase (decrease) in net position	_	9,651,918	16,023,555	(132,759)	25,542,714
Net position as of beginning of year		199,316,561	148,429,131	7,472,336	355,218,028
Net position as of end of year	\$	208,968,479	164,452,686	7,339,577	380,760,742

**ROWAN UNIVERSITY** (A Component Unit of the State of New Jersey)

# Statement of Revenues, Expenses, and Changes in Net Position

Year ended June 30, 2012

		Rowan University	Rowan University Foundation	South Jersey Technology Park at Rowan University	Total
Operating revenues:	_				
Net student revenues: Tuition and fees Auxiliary enterprises Less scholarship allowances	\$	131,500,760 40,669,713 (34,511,427)	_ 		131,500,760 40,669,713 (34,511,427)
Net student revenues		137,659,046	_	_	137,659,046
Grants Self-funded programs Fundraising events Contributions Rental income (note 12) Other operating revenues  Total operating revenues	_	35,223,700 3,185,551 — — 6,560,321 182,628,618	104,533 2,971,614 — 3,076,147	862,197 2,640 864,837	35,223,700 3,185,551 104,533 2,971,614 862,197 6,562,961 186,569,602
	_	162,026,016	3,070,147	804,837	180,309,002
Operating expenses: Instruction Research Public service Academic support Student services Institutional support Operation and maintenance of plant Student aid Auxiliary enterprises Depreciation and amortization	_	94,840,747 3,428,582 1,336,311 19,170,866 18,201,691 27,326,407 22,069,675 1,541,023 20,853,853 26,716,112	174,308 ————————————————————————————————————	260,709 121,737 — 374,357	94,840,747 3,428,582 1,336,311 19,170,866 18,201,691 27,761,424 22,191,412 1,541,023 20,853,853 27,090,469
Total operating expenses		235,485,267	174,308	756,803	236,416,378
Operating (loss) income		(52,856,649)	2,901,839	108,034	(49,846,776)
Nonoperating revenues (expenses): State of New Jersey appropriations State of New Jersey appropriations – Medical School State of New Jersey fringe benefits (note 5) Student scholarships Gifts from Rowan University Foundation (note 11) Other grants Investment income (loss) Investment expenses Interest on capital asset related debt Other nonoperating revenues (expenses), net	_	30,716,000 18,407,000 32,514,228 — 6,660,716 — 439,617 — (27,922,882) 1,287,166	(1,227,417) (6,660,716) (12,537) (1,160,612) (17,391) — (56,095)	3,459 (207,698)	30,716,000 18,407,000 32,514,228 (1,227,417) ————————————————————————————————————
Net nonoperating revenues (expenses)		62,101,845	(9,134,768)	(204,239)	52,762,838
Income (loss) before other revenues		9,245,196	(6,232,929)	(96,205)	2,916,062
Capital grants Additions to permanent endowments		8,673,384	725,721		8,673,384 725,721
Increase (decrease) in net position		17,918,580	(5,507,208)	(96,205)	12,315,167
Net position as of beginning of year		181,397,981	153,936,339	7,568,541	342,902,861
Net position as of end of year	\$	199,316,561	148,429,131	7,472,336	355,218,028

**ROWAN UNIVERSITY** (A Component Unit of the State of New Jersey)

### Statements of Cash Flows

# (Business-Type Activities - Rowan University only)

Years ended June 30, 2013 and 2012

	_	2013	2012
Cash flows from operating activities: Student revenues Government grants Payments to suppliers Payments for employee salaries and benefits Self-funded programs and other receipts	\$	143,474,953 25,640,443 (68,743,413) (126,200,315) 10,510,740	137,255,856 33,560,931 (57,465,064) (118,382,339) 9,812,159
Net cash (used) provided by operating activities	_	(15,317,592)	4,781,543
Cash flows from noncapital financing activities: State of New Jersey appropriations Gifts	_	54,813,000 7,769,114	49,123,000 6,660,716
Net cash provided by noncapital financing activities	-	62,582,114	55,783,716
Cash flows from capital and related financing activities: Drawdown of deposits held by bond trustees Proceeds from capital lease refinancing Capital grants Purchases of capital assets Principal paid on capital debt Interest paid on capital debt	_	8,237,590 7,446,117 (26,192,272) (15,828,655) (27,596,495)	7,497,860 8,150,000 6,194,382 (15,812,385) (14,827,662) (27,889,974)
Net cash used by capital and related financing activities	_	(53,933,715)	(36,687,779)
Cash flows from investing activities: Purchases of investments Interest on investments	<u>-</u>	(10,000,000) 654,786	497,559
Net cash (used) provided by investing activities	_	(9,345,214)	497,559
Net (decrease) increase in cash and cash equivalents		(16,014,407)	24,375,039
Cash and cash equivalents as of beginning of the year	_	140,566,451	116,191,412
Cash and cash equivalents as of end of the year	\$	124,552,044	140,566,451
Reconciliation of operating loss to net cash (used) provided by operating activities:  Operating loss Adjustments to reconcile operating loss to net cash (used) provided by operating activities:	\$	(76,279,467)	(52,856,649)
State paid fringe benefits Depreciation and amortization expense Changes in assets and liabilities:		40,884,109 26,539,540	32,514,228 26,716,112
Receivables Other current assets Accounts payable and accrued expenses Unearned revenue Student housing deposits Other liabilities Deposits held in custody for others	_	(12,155,459) (619,681) 5,994,458 462,342 69,280 18,914 (231,628)	(4,060,811) 360,562 (227,428) 2,144,281 (34,330) 37,133 188,445
Net cash (used) provided by operating activities	\$	(15,317,592)	4,781,543
Noncash transaction: Noncash gifts Unrealized loss on investments Capital assets acquired through capital lease obligation State paid fringe benefits Construction fund direct vendor payments	\$	509,800 (7,352) — 40,884,109 11,757,027	(27,963) 33,900,000 32,514,228 61,239,652

(A Component Unit of the State of New Jersey)

Notes to Financial Statements June 30, 2013 and 2012

#### (1) Organization and Summary of Significant Accounting Policies

#### (a) Organization

Rowan University (the University), formerly Rowan College of New Jersey, was founded in 1923 and effective July 1, 1967, came under the general policy control of the New Jersey Board of Higher Education. Under the Higher Education Act of 1966, the University and all the other New Jersey State colleges became multipurpose institutions with emphasis on the liberal arts and sciences and various professional areas including the science of education and the art of teaching. The operation and management of the University is vested in the University's board of trustees.

The University is recognized as a public institution by the State of New Jersey (the State). Under the law, the University is an instrumentality of the State of New Jersey with a high degree of autonomy. However, the University is considered a component unit of the State of New Jersey for financial reporting purposes. Accordingly, the financial statements of the University are included in the State's Comprehensive Annual Financial Report.

# (b) Summary of Significant Accounting Policies

#### **Basis of Presentation**

The accounting policies of the University conform to accounting principles generally accepted in the United States of America as applicable to public colleges and universities. The University reports are based on all applicable GASB pronouncements.

GASB Statement No. 35 establishes standards for external financial reporting for public colleges and universities and requires that resources be classified for accounting and reporting purposes into the following net position categories.

• Net investment in capital assets: Capital assets, net of accumulated depreciation and outstanding principal balances of debt attributable to the acquisition, construction, or improvement of those assets.

#### • Restricted:

*Nonexpendable* – Net position subject to externally imposed stipulations that must be maintained permanently by the University.

*Expendable* – Net position whose use by the University is subject to externally imposed stipulations that can be fulfilled by actions of the University pursuant to the stipulations or that expire by the passage of time.

• *Unrestricted*: Net position that is not subject to externally imposed stipulations. Unrestricted net position may be designated for specific purposes by action of management or the board of trustees.

When an expense is incurred that can be paid using either restricted or unrestricted resources, the University's policy is to first apply the expense towards restricted resources and then towards unrestricted resources.

(A Component Unit of the State of New Jersey)

Notes to Financial Statements June 30, 2013 and 2012

#### **Measurement Focus and Basis of Accounting**

The accompanying financial statements have been prepared on the accrual basis of accounting utilizing the economic resources measurement focus. The University reports as a business-type activity, as defined by GASB Statement No. 34. Business-type activities are those that are financed in whole or in part by fees charged to external parties for goods or services.

#### **Cash and Cash Equivalents**

The University classifies as cash equivalents, funds that are in short-term, highly liquid investments, and are readily convertible to known amounts of cash with a portfolio maturity of three months or less.

The University maintains portions of its cash with two custodians, a bank and the State of New Jersey Cash Management Fund. Both are interest-bearing accounts from which the funds are available upon demand.

#### **Investments**

Investments are reflected at fair value, which is based on quoted market prices. Purchases and sales of investments are accounted for on the trade-date basis. Investment income is recorded on an accrual basis. Realized and unrealized gains and losses are reported in investment income.

#### **Capital Assets**

Capital assets include land, land improvements, buildings, and equipment. Such assets are recorded at historical cost. Land, land improvements and building improvements costing over \$5,000, as well as equipment with a unit cost over \$5,000 are capitalized. Donated capital assets, including artwork, are recorded at the estimated fair value at the date of donation. The costs of normal maintenance and repairs that do not add value to the asset are not capitalized. Major outlays for capital assets are capitalized as projects are constructed. Artwork is considered inexhaustible and is not depreciated. Capital assets are depreciated using the straight-line method over the following useful lives:

	Useful lives
Land improvements	20 years
Buildings	20-40 years
Equipment	3-20 years

### **Bond Financing Costs**

The University capitalizes costs incurred in connection with its bonds payable and amortizes these costs over the life of the respective obligations.

#### **Deposits Held in Custody for Others**

The University holds cash and cash equivalents as custodian primarily for the Student Government Association.

(A Component Unit of the State of New Jersey)

Notes to Financial Statements June 30, 2013 and 2012

#### **Financial Dependency**

One of the University's largest sources of revenue is appropriations from the State of New Jersey, which include state paid fringe benefits. The University is economically dependent on these appropriations to carry on its operations.

#### **Student Tuition and Fees**

Student tuition and fees are presented net of scholarships applied to student accounts, while other payments made directly to students are presented as student aid expenses and are recognized in the period incurred. Student tuition and fees collected in advance of the fiscal year are recorded as unearned revenue in the accompanying statements of net position.

#### **Grants and Contracts**

All grants and contracts are recognized when all eligibility requirements for revenue recognition are met which is generally the period in which related expenses are incurred. Amounts received from grants and contracts for which eligibility requirements have not been met under the terms of the agreement, are recorded as unearned revenue in the accompanying statements of net position.

#### **Classification of Revenue**

The University's policy for defining operating activities in the statements of revenues, expenses, and changes in net position are those that serve the University's principal purpose and generally result from exchange transactions such as the payment received for services and payment made for the purchase of goods and services. Examples include (1) student tuition and fees, net of scholarship allowances, and (2) most Federal, State, and private grants and contracts. Nonoperating revenues include activities that have the characteristics of nonexchange transactions or do not result from the receipt or provision of goods and services, such as operating appropriations from the state, private gifts, and investment income. Interest expense is reported as a nonoperating expense.

#### **New Accounting Standards Adopted**

In fiscal year 2013, the University adopted new accounting standards as follows:

GASB Statement No. 61, *The Financial Reporting Entity: Omnibus* (GASB 61), modifies the existing requirements for the assessment of component units that should be included in the financial statements of the University. Implementation of GASB 61 had no effect on the University's net position or changes in net position for the years ended June 30, 2013 and 2012.

GASB Statement No. 62, Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements (GASB 62), incorporates into the GASB's authoritative literature certain accounting and financial reporting guidance included in FASB pronouncements, which does not conflict with or contradict GASB pronouncements, and eliminates the criteria to apply post-November 30, 1989 FASB pronouncements that do not conflict with or contradict GASB pronouncements. Implementation of GASB 62 had no effect on the University's net position or changes in net position for the years ended June 30, 2013 and 2012.

(A Component Unit of the State of New Jersey)

Notes to Financial Statements
June 30, 2013 and 2012

GASB Statement No. 63, Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position (GASB 63), establishes a new statement of net position format to report all assets, deferred outflows of resources, liabilities, deferred inflows of resources, and net position (which is the net residual amount of the other elements). The Statement requires deferred outflows of resources and deferred inflows of resources to be reported separately from assets and liabilities. The financial reporting impact and effect of adoption resulting from the implementation of GASB 63 in the University's financial statements was to rename all references of "Net Assets" to "Net Position", including changing the name of the financial statement from "Statement of Net Assets" to "Statement of Net Position".

#### **Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### **Tax Status**

The University is exempt from Federal income taxes under Internal Revenue Code Section 115.

#### Reclassification

Certain prior year amounts have been reclassified to be consistent with current year presentation.

#### (2) Cash, Cash Equivalents, and Investments

The University has an investment policy, which establishes guidelines for permissible investments. Short-term investment options include, but are not limited to, the use of the New Jersey Cash Management Fund, and other investment vehicles (i.e. certificates of deposit, repurchase agreements, etc.) that are deemed appropriate and within the risk parameters as determined by the University Board of Trustees and the University Executive Staff.

The University's long-term investment options include, but are not limited to, the purchase of U.S. Treasury securities, U.S. Government obligations, and other investment vehicles (i.e. stock, corporate bonds, NJ Municipal obligations, etc.) that are deemed appropriate and within the risk parameters as determined by the University board of trustees and the University Executive Staff.

(A Component Unit of the State of New Jersey)

# Notes to Financial Statements June 30, 2013 and 2012

Cash, cash equivalents, and investments are carried in the financial statements at fair value and consist of the following as of June 30, 2013 and 2012:

	_	2013	2012
Cash State of New Jersey Cash Management Fund Money market accounts	\$	24,961,320 5,610,695 93,980,029	18,117,644 5,607,208 116,841,599
Total cash and cash equivalents	\$	124,552,044	140,566,451
Investments:			
U.S. Treasury bond	\$	648,714	701,141
Equity securities		107,936	81,270
TDAM bond portfolio		9,625,267	
TIAA-CREF mutual fund	_	599,984	509,883
Total investments	\$	10,981,901	1,292,294

The University's cash and cash equivalents, investments and deposits held by bond trustees are subject to various risks. Among these risks are custodial credit risk, credit risk and interest rate risk. Each one of these risks is discussed in more detail below.

Custodial credit risk is the risk that in the event of a bank failure, the University's deposits may not be returned to it. Cash and money market accounts were held at a depository and bank balances amounted to \$117,937,908 and \$134,898,751, as of June 30, 2013 and 2012 respectively. Of these amounts, \$250,000 was FDIC insured and the excess is collateralized pursuant to New Jersey Statute 52:18-16-1.

The University participates in the State of New Jersey Cash Management Fund (NJCMF) wherein amounts also contributed by other State entities are combined in a large-scale investment program. The University deposits in the NJCMF were \$5,610,695 and \$5,607,208 and June 30, 2013 and 2012 respectively. These amounts are collateralized in accordance with Chapter 64 of Title 18A of New Jersey Statutes, but not in the University's name.

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The credit risk of a debt instrument is measured by nationally recognized statistical rating agencies such as Moody's Investors Service, Inc. (Moody's). The University's investment policy requires that U.S. Agency bonds are rated Aaa/AAA by Moody's and the corporate bonds are rated Baa. The University's investment in the State of New Jersey Cash Management Fund is unrated with a portfolio of maturity of less than one year.

The TDAM 1-3 year bond portfolio invests in a mix of government and credit fixed income securities. Government securities include obligations of the U.S. Treasury and of mortgage agencies (FNMA, FHLMC). Credit securities include obligations of corporations rated A or better by Moody's or Standard & Poors and may include foreign government debt. Individual credit securities are held at 5% or less of the portfolio balance. Treasury, agency, and credit exposure are 55%, 10%, and 35% of the portfolio, respectively. Portfolio duration is 1.6 years. Average credit quality is AA+. The portfolio benchmarks the

(A Component Unit of the State of New Jersey)

Notes to Financial Statements June 30, 2013 and 2012

Merrill Lynch 1-3 Year Government/Credit Index. The manager seeks to add value by investing in improving credits, managing government/credit exposure, and rotating between sectors. See table below for the ratings of the U.S. Treasury Bond and the fixed income securities held in the TDAM bond portfolio. See table in note 3 for ratings of deposits held by bond trustees.

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of a debt investment. The University's investment policy does not specifically address limitations in the maturities of investments.

The following tables summarize the maturities and agency ratings of the fixed income securities included in the University's investments as of June 30, 2013 and 2012:

				Less than		
2013	Rating		Fair value	1 year	1 – 5 years	6 – 10 years
Government and Agencies	AA2	\$	493,427	_	493,427	_
<u> </u>	AAA		840,009	_	840,009	_
U.S. Treasury Notes	AAA		6,088,847	_	5,440,133	648,714
Corporate	A1		377,315	_	377,315	<u> </u>
•	A2		694,102	_	694,102	_
	A3		792,525	_	792,525	_
	AA2		300,516	_	300,516	_
	AA3		294,253	_	294,253	_
	AA-	_	392,987	392,987		
		\$_	10,273,981	392,987	9,232,280	648,714
2012	Rating		Fair value	Less than 1 year	1 – 5 years	6 – 10 years
U.S. Treasury Notes	AAA	\$_	701,141			701,141
		\$_	701,141			701,141

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Notes to Financial Statements

June 30, 2013 and 2012

### (3) Restricted Deposits Held by Bond Trustees

Deposits held by bond trustees include restricted funds held by three Board approved trustees. Deposits held by trustees are carried in the financial statements at fair value and consist of cash and U.S. Treasury obligations. Deposits held by trustees include funds for construction, debt service reserve, and debt service.

	_	2013	2012
Construction funds	\$	4,123,938	23,033,823
Debt service reserve funds		2,473,584	5,297,029
Debt service funds	_	24,883,696	25,087,423
		31,481,218	53,418,275
Less current portion		24,883,696	25,087,423
Noncurrent deposits held by bond trustees	\$_	6,597,522	28,330,852

Deposits held by bond trustees were \$31,481,218 and \$53,418,275 as of June 30, 2013 and 2012, respectively. Of these amounts, \$2,472,223 and \$2,227,546 as of June 30, 2013 and 2012, respectively, were invested in fixed income holdings, with the remainder in unrated money market investments.

The following tables summarize the maturities and agency ratings of the fixed income securities included in the University's deposits held by bond trustees as of June 30, 2013 and 2012:

2013	Rating	Fair value	Less than 1 year	1 – 5 years
G.E. Capital commercial paper	AAA	\$ 2,472,223	2,472,223	
		\$ 2,472,223	2,472,223	
2012	Rating	Fair value	Less than 1 year	1–5 years
2012 U.S. Treasury bills and notes	Rating AAA	<b>Fair value</b> \$ 2,227,546		1–5 years

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# Notes to Financial Statements

June 30, 2013 and 2012

# (4) Capital Assets

The detail of capital assets activity for the years ended June 30, 2013 and 2012 follows:

	Beginning		<b>Deletions/</b>	Ending
2013	balance	Additions	transfers	balance
Nondepreciable assets:				
Land	\$ 44,888,683	55,900	_	44,944,583
Artwork	750,000	5,000	_	755,000
Construction in progress	111,937,115	36,950,970	(120,144,290)	28,743,795
Total nondepreciable				
assets	157,575,798	37,011,870	(120,144,290)	74,443,378
Depreciable assets:				
Land improvements	34,412,317	4,693,763	_	39,106,080
Buildings	542,480,784	115,404,627	_	657,885,411
Equipment	31,788,913	4,929,502		36,718,415
Total depreciable				
assets	608,682,014	125,027,892		733,709,906
Less accumulated depreciation:				
Land improvements	13,303,969	1,707,023	_	15,010,992
Buildings	173,878,999	21,650,547	_	195,529,546
Equipment	20,087,819	2,812,904		22,900,723
Total accumulated				
depreciation	207,270,787	26,170,474		233,441,261
Total capital assets, net	\$ 558,987,025	135,869,288	(120,144,290)	574,712,023

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# Notes to Financial Statements

June 30, 2013 and 2012

2012	Beginning balance	Additions	Deletions/ transfers	Ending balance
Nondepreciable assets:				
Land	\$ 44,873,516	15,167	_	44,888,683
Artwork	750,000	_	_	750,000
Construction in progress	49,134,651	77,574,142	(14,771,678)	111,937,115
Total nondepreciable				
assets	94,758,167	77,589,309	(14,771,678)	157,575,798
Depreciable assets:				
Land improvements	34,080,885	331,432	_	34,412,317
Buildings	502,305,704	48,325,080	(8,150,000)	542,480,784
Equipment	28,047,659	3,741,254		31,788,913
Total depreciable				
assets	564,434,248	52,397,766	(8,150,000)	608,682,014
Less accumulated depreciation:				
Land improvements	11,713,282	1,590,687	_	13,303,969
Buildings	151,562,605	22,316,394	_	173,878,999
Equipment	17,662,606	2,425,213		20,087,819
Total accumulated				
depreciation	180,938,493	26,332,294		207,270,787
Total capital assets, net	\$ 478,253,922	103,654,781	(22,921,678)	558,987,025

Depreciation expense for the years ended June 30, 2013 and 2012 was \$26,170,474 and \$26,332,294, respectively. During 2013 and 2012, the University has capitalized interest expense, net of related interest income of \$0 and \$2,643,165, respectively, in construction in progress in the accompanying statements of net position. The estimated cost to complete capital projects included in construction in progress as of June 30, 2013 approximates \$19,500,000. Financing for these projects is approximately \$4,200,000 in grant funds and \$15,300,000 in University funds.

#### (5) State of New Jersey Fringe Benefits

The State of New Jersey, through separate appropriations, pays certain fringe benefits, principally pension costs, health benefits, and FICA taxes, on behalf of University employees and retirees. The costs of these benefits, \$40,884,109 and \$32,514,228, respectively, for fiscal years 2013 and 2012, were paid directly by the State of New Jersey on behalf of the University and are included in the accompanying financial statements as State of New Jersey fringe benefits revenue and as expenses.

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Notes to Financial Statements
June 30, 2013 and 2012

#### (6) Retirement Plans

#### (a) Plan Descriptions

The University participates in several retirement plans covering its employees – Public Employees' Retirement System (PERS), the Alternate Benefit Program (ABP), the Teachers' Pension and Annuity Fund (TPAF), the Police and Fireman's Retirement System (PFRS) and the Defined Contribution Retirement Program (DCRP). Generally all employees, except certain part-time employees, participate in one of these plans. Under these plans, participants make annual contributions, and the State, in accordance with State statutes, makes employer contributions on behalf of the University for these plans with the exception of the DCRP. Employer contributions to DCRP are paid by the University and are reflected in the accompanying financial statements as expenses. The University is charged for pension costs through a fringe benefit charge assessed by the State which is included with the State of New Jersey fringe benefits in the accompanying financial statements.

PERS was established under the provisions of N.J.S.A. 43:15A to provide coverage, including post-retirement health care, to substantially all full-time employees of the State of New Jersey or public agency provided the employee is not a member of another state-administered retirement system. PERS is a cost-sharing, multiple-employer defined benefit pension plan administered by the State of New Jersey.

ABP presently makes contributions to six state approved investment carriers. ABP alternatives are administered by a separate board of trustees.

Certain faculty members of the University participate in the TPAF, which is a State of New Jersey cost sharing contributory defined benefit pension plan with a special funding situation. TPAF was established under the provisions of N.J.S.A. 18:66 to provide coverage to substantially all full-time public school teachers of the State of New Jersey.

PFRS is a defined benefit pension fund established in 1944. It is open to all police officers and firefighters appointed after June 1944. Chapter 204. P.L. 1989 changed eligibility criteria for membership in the PFRS which included State College employees (campus police). If a State police or fire title does not meet eligibility requirements then PERS membership is required.

DCRP provides eligible members with a tax-sheltered, defined contribution retirement benefit along with life insurance and disability coverage. DCRP enrollment eligibility criteria includes employees who: (1) earn below a minimum base salary, or (2) do not work a minimum number of hours per week, or (3) are enrolled in PERS and make in excess of the established "maximum contribution" limits. Participating eligibility, as well as contributory and noncontributory requirements are established by the State of New Jersey Retirement and Social Security Law.

The State of New Jersey issues publicly available financial reports that include financial statements and required supplementary information for PERS, PFRS and TPAF. These reports may be obtained by writing to the State of New Jersey, Department of the Treasury, Division of Pension and Benefits, P.O. Box 295, Trenton, New Jersey 08625-0295.

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Notes to Financial Statements June 30, 2013 and 2012

#### (b) PERS Funding Policies

PERS members contribute at a uniform rate. The full normal employee contribution rate became 6.64% of annual compensation, effective July 1, 2012. Employers are required to contribute at an actuarially determined rate. The annual employer contributions include funding for basic retirement allowances, cost-of-living adjustments, and noncontributory death benefits. The State of New Jersey contributes to PERS on behalf of the University. The contribution requirements of the plan members and the University are established and may be amended by the State of New Jersey.

#### (c) Alternate Benefit Program (ABP) Information

ABP provides the choice of six investment carriers. The University assumes no liability for ABP members other than payment of contributions. ABP provides retirement and death benefits for or on behalf of those full-time professional employees and faculty members electing to participate in this optional retirement program. Participation eligibility as well as contributory and noncontributory requirements are established by the State of New Jersey Retirement and Social Security Law.

Benefits are determined by the amount of individual accumulations and the retirement income option selected. All benefits vest after the completion of one year of service. Individually owned annuity contracts that provide for full ownership of retirement and survivor benefits are purchased at the time of vesting. Participating University employees contribute 5% of salary and may contribute a voluntary additional contribution up to the maximum Federal statutory limit, on a pre-tax basis. Employer contributions are 8%. During the years ended June 30, 2013 and 2012, ABP investment carriers received employer and employee contributions as follows:

	_	2013	2012
Employer contributions Employee contributions	\$	5,212,992 7,502,252	4,862,155 7,047,226
Basis for contributions: Participating employee salaries	\$	65,162,403	60,776,935

Employer contributions to ABP are paid by the State of New Jersey and are reflected in the accompanying financial statements as State of New Jersey fringe benefit revenue and as expenses.

#### (d) Defined Contribution Retirement Program (DCRP)

DCRP has one investment carrier, Prudential, which jointly administers the DCRP investments with the Division of Pensions and Benefits. The University assumes no liability for DCRP members other than payment of contributions. Benefits are determined by the amount of individual accumulations and the retirement option selected. All benefits vest immediately for employees who are enrolled in PERS or after one year for employees not in PERS. Individually owned annuity contracts that provide for full ownership of retirement and survivor benefits are purchased at the time of vesting.

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# Notes to Financial Statements

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Participating University employees contribute 5.5% of their eligible wages. Employer contributions are 3%. During the years ended June 30, 2013 and 2012, Prudential received employer and employee contributions as follows:

	 2013	2012
Employer contributions Employee contributions	\$ 4,170 7,645	4,987 9,144
Basis for contributions: Participating employee salaries	\$ 138,999	166,248

# (e) Post Employment Benefits Other than Pensions

The State of New Jersey is legally responsible for contributions to the other postemployment benefits plan that covers the employees of the University. The employees of the University are employees of the State of New Jersey, therefore the other postemployment benefit plans liability is reported by the State of New Jersey.

### (7) Accounts Payable and Accrued Expenses

Accounts payable and accrued expenses consist of the following as of June 30, 2013 and 2012:

	_	2013	2012
Vendors and other	\$	13,540,064	8,487,114
Salaries and benefits		6,233,100	5,623,853
Due to State of New Jersey		198,256	147,298
Compensated absences – current portion		3,349,532	3,028,585
Accrued interest payable		10,295,758	10,563,172
Total accounts payable and accrued expenses	\$	33,616,710	27,850,022

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Notes to Financial Statements

June 30, 2013 and 2012

# (8) Long-Term Debt

# **Bonds Payable**

Capital assets are financed through revenue bonds of the New Jersey Educational Facilities Authority (NJEFA) and the Camden County Improvement Authority (CCIA). The following obligations to the Authority were outstanding as of June 30, 2013 and 2012:

	Interest rate	2013	2012
Series 1983 D Revenue Bonds,			
due serially to 2013	3.0% \$	180,000	355,000
Series 2002 K Revenue Bonds,		,	,
due serially to 2012	4.0%		340,000
Series 2003 I Revenue Bonds,			
due serially to 2013	3.0% - 5.0%	1,955,000	3,815,000
Series 2004 C Revenue Bonds,			
due serially to 2014	4.0% - 5.0%	4,525,000	6,655,000
Series 2005 D Revenue Refunding Bonds,			
due serially to 2030	3.25% - 5.25%	47,525,000	49,280,000
Series 2006 G Revenue Bonds,			
due serially to 2031	4.0% - 4.5%	63,585,000	65,090,000
Series 2007 B Revenue Refunding Bonds,			
due serially to 2034	3.0% - 5.5%	117,340,000	118,650,000
Series 2008 B Revenue Refunding Bonds,	4.004	27.207.000	25 205 000
due serially to 2027	4.0% - 5.0%	35,205,000	35,205,000
Series 2010 A Build America Bonds, due	- 0 0	02.007.000	02 007 000
serially to 2035	5.055% – 7.847%	93,885,000	93,885,000
Series 2010 B due serially to 2016	1.50% - 5.00%	11,710,000	14,365,000
Series 2011 C Revenue Refunding Bonds,	2.00/ 7.00/	20.410.000	20.045.000
due serially to 2025	3.0% - 5.0%	28,410,000	30,045,000
		404,320,000	417,685,000
(Less) plus:			
Deferred loss on bond refinancing		(7,669,944)	(8,088,821)
Bond premium		1,148,045	1,478,607
Total bonds payable	- •	397,798,101	411,074,786
Total bolids payable	Φ =	371,170,101	411,074,700

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Notes to Financial Statements June 30, 2013 and 2012

Future annual debt service requirements approximate the following:

	Principal amount	Interest amount	Total amount
Year ending June 30:			
2014	\$ 14,170,000	20,018,490	34,188,490
2015	14,705,000	19,349,290	34,054,290
2016	15,385,000	18,610,140	33,995,140
2017	16,125,000	17,794,840	33,919,840
2018	17,060,000	16,965,178	34,025,178
2019 - 2023	97,225,000	70,934,864	168,159,864
2024 - 2028	120,525,000	43,600,963	164,125,963
2029 - 2033	80,755,000	17,505,314	98,260,314
2034 - 2036	28,370,000	1,833,164	30,203,164
	\$ 404,320,000	226,612,243	630,932,243

Funds are on deposit with escrow agents to provide for the payment of principal, interest, and call premiums, when due, on Series 2002 K, Series 2003 I, and Series 2004 C Bonds. Accordingly, these bonds are not considered outstanding obligations of the University as of June 30, 2013 and 2012 and, therefore, are not reflected in the accompanying financial statements. The principal amounts of these bonds were approximately \$80,835,000 and \$110,300,000, respectively, as of June 30, 2013 and 2012.

#### Capital Lease Obligation

In 2008, the University entered into a lease agreement with SORA Housing LLC (SORA). SORA constructed two four story student housing facilities with a total of 242 units, consisting of 884 total beds, on a leasehold interest in land that was conveyed to SORA by the Borough of Glassboro. SORA agreed to lease the land, the facilities and the facilities equipment together with the fixtures, improvements and equipment to the University. Rental payments are due in semi-annual installments on September 1 and February 1, each year. The University has a capital lease payable as of June 30, 2013 and 2012 in the amount of \$67,023,901 and \$68,503,194, respectively.

In 2008, the University entered into a lease agreement with SORA RETAIL LLC (SORA). SORA constructed an approximately thirty six thousand square foot two story building for use as a university bookstore and other uses compatible with a university bookstore. The bookstore, which also contains a coffee shop, is being sub-leased to Barnes & Noble College Booksellers, Inc. Rental payments are due in monthly installments. The University has a capital lease payable as of June 30, 2013 and 2012 in the amount of \$10,859,811 and \$10,714,023, respectively.

In 2011, the University entered into a lease agreement with SORA A-1 Housing Urban Renewal Entity, LLC (SORA). SORA constructed a mixed-use building on land it owns in Glassboro, New Jersey. The building consists of a five-story, mid-rise apartment building with ground floor retail. Within this building, on the second through fifth floor, SORA constructed apartment units, classrooms, offices and other administrative spaces. The administrative space, in addition to classrooms and offices, includes lounges,

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study rooms, recreational rooms together with all common elements, including elevators, laundry facilities, recreational and fitness facilities and other amenities. The University's lease pertains to the apartment units and administrative areas only. The apartment units are being occupied by University honor students and consist of 280 beds. Rental payments are due in semi-annual installments on September 1 and February 1, each year. The University has a capital lease payable as of June 30, 2013 and 2012 in the amount of \$32,294,433 and \$32,924,595, respectively.

In 2012, the University entered into a Master Lease Agreement to restructure the three leases above into a single lease. The Master Lease will be for a thirty year term thru 2042. The University has the option to purchase all, but not less than all, of the Premises at any time during the Term of the Lease in accordance with terms listed in the Agreement. If no election to purchase the Premises occurs during the term, upon the payment in full of all rent and other charges due under the Lease, the Premises shall be conveyed to the University at the conclusion of the term without additional consideration. The University received a landlord contribution of \$8,150,000 to help defray the costs of implementation of the property to its intended use.

In April 2012, the University entered into a lease agreement with Nexus Holdings, LLC (Nexus). Nexus is constructing a multi-level parking garage consisting of approximately 1,200 parking spaces. The construction started in July 2012 and is estimated to be completed for the Fall 2013 semester. The University's lease pertains to the use of 900 parking spaces as well as the use of all common areas of the parking garage. The term of the lease shall be for a period of thirty (30) years starting on the date when the facility becomes ready for occupancy. No rent will be due until the facility is ready for occupancy. At the completion of the lease term, the University will have the option of extending the lease for an additional four (4) terms of ten (10) years each. The University will have the option to purchase 900 spaces in the garage at fair market value at any time within the first five (5) years after the expiration of the initial term of the lease.

In April 2012, the University entered into a second lease agreement with Nexus to construct a five-story retail, classroom and office building. The construction started in July 2012 and is estimated to be completed for the Fall 2013 semester. The University's lease pertains to the second through fifth floors, which will contain classrooms and office space, as well as the central lobby of the building and the lobby and stairwells connecting the building to an adjacent parking garage. The first floor of the building will be for retail operations. The term of the lease will be for a period of twenty (20) years starting on the date when the facility becomes ready for occupancy (Commencement date). No rent will be due until the facility becomes ready for occupancy. The University will have the option to purchase the leased portion of the property, at the end of the term, for \$1.00 consideration.

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Future minimum lease payments under the capital lease are as follows:

	_	Principal amount		Total amount
Year ending June 30:				
2014	\$	(1,745,441)	10,489,259	8,743,818
2015		(1,687,190)	10,654,648	8,967,458
2016		(1,587,836)	10,813,526	9,225,690
2017		(1,471,654)	10,962,688	9,491,034
2018		(1,336,845)	11,100,501	9,763,656
2019 - 2023		(3,981,313)	57,046,937	53,065,624
2024 - 2028		3,348,438	57,606,002	60,954,440
2029 - 2033		16,874,970	53,536,357	70,411,327
2034 - 2038		41,765,924	40,811,492	82,577,416
2039 - 2042		59,999,092	13,526,733	73,525,825
	\$	110,178,145	276,548,143	386,726,288

#### Other Long-Term Debt

Other long-term debt consists of the following:

- (A) The University leases a portion of a building in the City of Camden from Camden County College. In addition to the lease commitment, the University borrowed \$700,000 from the County of Camden in order to make a single payment to terminate a preexisting lease for space with another lessor. This loan, which bears interest at 6.23%, is to be repaid over a term of 21 years and 2 months ending November 30, 2012. As of June 30, 2013 and 2012, the outstanding obligations were \$0 and \$24,070, respectively.
- (B) The Higher Educational Capital Improvement Fund Act was established to finance capital improvements and related costs at public and private institutions of higher education within the State of New Jersey. Funding was provided from bonds issued by the New Jersey Educational Facilities Authority. The total University allocation for this program was \$23,887,250. The University is required to pay 1/3 of the debt service, including interest at rates ranging from 3.0 5.75%, on its allocation of the bond proceeds, plus administrative fees of the trustees and the Authority. The outstanding balances as of June 30, 2013 and 2012 were \$5,415,630 and \$5,763,764, respectively, with maturities through August 15, 2022.
- (C) On August 14, 2001, the New Jersey Educational Facilities Authority issued bonds to finance the University's loan amount request pursuant to the Dormitory Safety Trust Fund Act (P.L. 2000, C56). The University's loan under this Act was \$1,780,720 and will be repaid in annual installments from January 15, 2002 through January 15, 2016. The outstanding balances as of June 30, 2013 and 2012 were \$373,352 and \$501,136, respectively. This loan was noninterest bearing; however, the University has discounted this obligation at 5% equal to \$540,027. The discount is shown as bond

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Notes to Financial Statements June 30, 2013 and 2012

financing costs in the accompanying financial statements and is being amortized over the life of the loan.

Principal and interest payments for these three obligations approximate the following:

	 Principal amount	Interest amount	Total amount
Year ending June 30:			
2014	\$ 494,401	264,120	758,521
2015	508,013	244,980	752,993
2016	527,417	224,928	752,345
2017	425,356	203,625	628,981
2018	448,931	181,101	630,032
2019 - 2023	 3,384,864	483,073	3,867,937
	\$ 5,788,982	1,601,827	7,390,809

# (9) Noncurrent Liabilities

Noncurrent liabilities activity for the years ended June 30, 2013 and 2012 was as follows:

2013	Beginning balance	Additions	Reductions	Ending balance	Current portion
					Fortier
Student housing deposits	\$ 402,570	69,280	_	471,850	_
Compensated absences	5,552,712	3,319,956	3,038,653	5,834,015	3,349,532
Other liabilities	255,739	18,914	_	274,653	_
Deposits held in custody					
for others	1,446,987	4,980,568	5,212,196	1,215,359	_
Bonds payable	411,074,786	_	13,276,685	397,798,101	14,170,000
Other long-term debt	6,288,970	_	499,988	5,788,982	494,401
Capital lease obligation	112,141,812		1,963,667	110,178,145	(1,745,441)
Total management					
Total noncurrent	Ф 527.1 <i>6</i> 2.57 <i>6</i>	0.200.710	22 001 100	501 561 105	16.260,402
liabilities	\$ 537,163,576	8,388,718	23,991,189	521,561,105	16,268,492

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2012		Beginning balance	Additio	ns	Reductions		Ending alance	Current portion
Student housing deposits	\$	436,900		_	34,330		402,570	_
Compensated absences		5,248,159	3,107,	861	2,803,308	5	,552,712	3,028,585
Other liabilities		218,605	37,	134	· · · —		255,739	_
Deposits held in custody								
for others		1,258,542	4,997,	215	4,808,770	1	,446,987	_
Bonds payable		424,372,256		_	13,297,470	411	,074,786	13,365,000
Other long-term debt		6,803,146			514,176	6	,288,970	499,989
Capital lease obligation	_	79,170,299	33,900,	000	928,487	112	,141,812	1,972,990
Total noncurrent								
liabilities	\$	517,507,907	42,042,	210	22,386,541	537	,163,576	18,866,564

#### (10) Commitments and Contingencies

#### (a) Compensated Absences

The University recorded a liability for accumulated vacation time in the amount of approximately \$3,350,000 and \$3,029,000 as of June 30, 2013 and 2012, respectively, which is included in accounts payable and accrued expenses in the accompanying statements of net position. The liability is calculated based upon employees' accrued vacation leave as of the statements of net position date.

Payments for accumulated sick leave balances are made to retiring employees upon regular retirement. The payment is based on 50% of the employee's sick leave accumulation, at the pay rate in effect at the time of retirement up to a maximum of \$15,000. Employees separating from University service prior to retirement are not entitled to payments for accumulated sick leave balances. Accordingly, the University recorded a liability for accumulated sick leave balances in the amount of approximately \$1,976,000 and \$2,005,000 as of June 30, 2013 and 2012, respectively, which is included in compensated absences in the accompanying statements of net position.

During fiscal year 2010, bargaining unit employees were required to take seven unpaid furlough days. Three of these days were banked for either future use or pay out upon separation. A liability for the accumulated leave bank in the amount of approximately \$509,000 and \$519,000 as of June 30, 2013 and 2012, respectively, is recorded in compensated absences in the accompanying statements of net position.

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#### (b) Unrestricted Net Position

Net position is required to be classified for accounting and reporting purposes into one of four net position categories according to externally imposed restrictions. Unrestricted net position, as defined by GASB Statement No. 35, is not subject to externally imposed stipulations. They may, however, be subject to internal designations for specific purposes by action of the University management or the University Board of Trustees. Listed below is a detail of unrestricted net position as of June 30, 2013 and 2012:

	_	2013	2012
Designated:			
University operating reserve	\$	7,987,990	7,949,065
Self-supporting programs		10,638,997	8,635,981
Capital reserve for academic buildings and auxiliary			
enterprises		8,482,265	7,877,614
Designated renewal and replacement funds		3,185,267	1,188,267
Medical School construction fund		12,468,211	_
Board designated reserve for capital projects		15,619,540	22,587,114
Board designated reserve for Medical School		18,621,040	19,600,220
Reserve for debt service	_	27,871,636	24,825,290
Total unrestricted net assets	\$_	104,874,946	92,663,551

#### (c) Risk Management

The University is exposed to various risks of loss. The University purchased and funds property and casualty insurances through a joint insurance program with the nine State of New Jersey Public Colleges and Universities. The University's risk management program involves insurance for all property risk in the joint insurance program and all liability risk and employee benefit exposures are self-funded programs maintained and administered by the State of New Jersey (including tort liability, auto liability, trustees and officers liability, workers' compensation, unemployment, temporary and long term disability, unemployment liability, life insurance and employee retirement programs).

Buildings, plants, and equipment and lost revenue are fully insured on an all risk replacement basis to the extent that losses exceed \$100,000 per occurrence with a per occurrence limit of \$1,500,000,000. Money and securities coverage provides for the actual loss in excess of \$25,000 with a per loss limit of \$5,000,000. In addition to the insurance purchased and maintained through the consortium, the University maintains an additional student professional liability policy to cover students participating in medical arts internships with a limit of \$1,000,000 per claim and a \$3,000,000 aggregate.

As an instrumentality of the State of New Jersey the liability of the University is subject to all of the provisions of the New Jersey Tort Claims Act (NJSA 59:1-1 et seq.), the New Jersey Contractual Liability Act (NJSA 59:13-1 et seq.), and the availability of appropriations. The Tort Claims Act also

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Notes to Financial Statements
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creates a fund and provides for payment of claims under the Act against the State of New Jersey or against its employees for which the State of New Jersey is obligated to indemnify against tort claims, which arise out of the performance of their duties.

All insurance policies are renewed on an annual basis. All of the State of New Jersey self-funded programs are statutory with an annual appropriation provided by the legislature. There has been no decrease in insurance coverage during the current year. There have been no settlements in excess of insurance coverage in the past three years.

#### (d) Other Contingencies

The University is involved in several claims and lawsuits incidental to its operations. In the opinion of management, the ultimate resolution of these matters will not have a material adverse effect on the financial position of the University.

#### (11) Rowan University Foundation

#### Component Unit

Rowan University Foundation (the Foundation) is a legally separate, tax-exempt component unit of the University with a fiscal year-end of June 30. The Foundation has received a determination letter from the Internal Revenue Service concluding that it is exempt from Federal income taxes under Section 501(c)(3) of the Internal Revenue Code. The Foundation acts primarily as a fund-raising entity to supplement the resources that are available to the University in support of its programs. Although the University does not control the timing or amount of receipts from the Foundation, the Foundation's assets are used exclusively for the benefit, support, and promotion of the University and its educational activities. Because these resources held by the Foundation can only be used by, or are for the benefit of the University, the Foundation is considered a component unit of the University and is discretely presented as part of the University's financial statements.

During the years ended June 30, 2013 and 2012, the University received \$8,278,914 and \$6,660,716, respectively, from the Foundation. Complete financial statements of the Foundation can be obtained from the Office of the Chief Financial Officer, Rowan University, Glassboro, New Jersey.

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Notes to Financial Statements June 30, 2013 and 2012

#### Cash, Cash Equivalents, Restricted Nonexpendable Investments and Investments

Cash, cash equivalents, restricted nonexpendable investments and investments are carried in the financial statements at fair value and consist of the following as of June 30, 2013 and 2012:

		2013	2012
Cash and cash equivalents Restricted cash and cash equivalents	\$	2,179,686 755,361	2,778,704 1,050,372
Investments:			
Bond mutual funds (domestic)	\$	22,337,907	17,629,971
Common stock mutual funds (domestic)		55,555,763	48,439,925
Common stock mutual funds (international)		26,239,259	27,677,791
Realty investments		4,656,262	4,880,556
Alternative investments	_	47,820,420	42,313,380
	\$	156,609,611	140,941,623

As of June 30, 2013 and 2012, the Foundation's investments are reported on the statements of net position as follows:

	_	2013	2012
Investments	\$	33,248,178	21,969,473
Restricted investments		12,344,765	8,687,057
Restricted nonexpendable investments	_	111,016,668	110,285,093
	\$_	156,609,611	140,941,623

For the years ended June 30, 2013 and 2012, the (decrease) increase in fair value on investments was \$20,470,577 and (\$4,384,126), respectively and the net realized (loss) gain on investments for June 30, 2013 and 2012 was (\$1,896,639) and \$612,054, respectively. The calculation of realized gains and losses is independent of a calculation of the net change in the fair value of investments. Realized gains and losses on investments that had been held in more than one fiscal year and sold in the current year were included as a change in the fair value of investments reported in the prior year and the current year.

Alternative investments are valued using current estimates of fair value obtained from the investment manager in the absence of readily determinable public market values. The estimated fair value of these investments is based on the most recent valuations provided by the external investment managers. Because alternative investments are not readily marketable, their estimated value is subject to uncertainty and therefore may differ from the value that would have been used had a ready market for such investments existed. Such difference could be material.

The Foundation maintains a diverse investment portfolio. Alternative investments include interests in real estate, limited partnerships, and other domestic and international investment funds. These instruments may contain elements of both credit and market risk. Such risks include, but are not limited to, limited liquidity,

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Notes to Financial Statements
June 30, 2013 and 2012

absence of regulatory oversight, dependence on key individuals, and nondisclosure of portfolio composition. The Foundation reviews the performance and risks associated with these investments on at least a monthly basis. In addition, the Foundation utilizes the services of an investment consultant who continually monitors the individual investment fund performance, any changes in management at the investment fund or any other significant matters affecting the fund and advises the Foundation of any such changes.

As the Foundation is dependent on investment return to fund a significant portion of the operations of the Foundation, a significant decrease in investment return may have a material impact on the financial position, changes in net position, and cash flows of the Foundation.

The Foundation has an investment policy which establishes guidelines for permissible investments. The Foundation may invest in domestic equity securities, international equity securities, fixed income securities, real estate investments and venture capital investments. The Foundation's investments are subject to various risks. Among these risks are credit risk and interest rate risk. Each one of these risks are discussed below.

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The credit risk of a debt instrument is measured by nationally recognized statistical rating agencies such as Standard and Poors. The Foundation's investment policy requires fixed income securities to replicate the Barclays Capital Aggregate characteristics with regard to maturity, structure, duration, credit quality, sector distribution, etc. The Foundation's investments in bond mutual funds are unrated.

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The Foundation's investment policy does not specifically address limitations in the maturities of investments. The Foundation's investments in bond mutual funds are all considered to have a maturity of one year or less.

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Notes to Financial Statements June 30, 2013 and 2012

#### Restricted Nonexpendable Net Position

Restricted nonexpendable net position as of June 30, 2013 and 2012 consists of the following:

	_	2013	2012
Henry and Betty Rowan for general operations	\$	97,000,118	97,000,118
William G. Rohrer Professorial Chair in the College of			
Business		1,000,000	1,000,000
Lawrence & Rita Salva Medical School		1,000,000	482,309
King Family Professorial Chair		1,000,000	1,000,000
Thomas N. Bantivoglio Honors Program for scholarships		1,103,082	1,103,082
Rohrer Scholars for scholarships		1,080,832	1,080,832
John B. Campbell Professorial Chair		1,176,282	1,176,282
Keith and Shirley Campbell Endowment			
to support library operations		1,641,896	1,641,896
Other endowment funds	_	6,014,458	5,800,574
	\$_	111,016,668	110,285,093

#### (12) South Jersey Technology Park at Rowan University, Inc.

#### Component Unit

South Jersey Technology Park at Rowan University, Inc. (SJTP) was established and is being maintained as part of the educational mission of the University, its initial sole member. SJTP hopes to create jobs and job training and provide new and varied "hands-on" educational experiences for the University students as well as combat community deterioration. The goal of SJTP is to create job opportunities and job training for the under-employed and unemployed of the South Jersey region. SJTP is an organization described under Section 501(c)(3) of the Internal Revenue Code and therefore exempt from Federal income taxes under Section 501(a) of the Code. SJTP's assets are used exclusively for the benefit, support, and promotion of the University and its educational activities. Because the members of the SJTP Board of Directors are appointed by the Board of Trustees of the University, SJTP is considered a component unit of the University and is discretely presented as part of the University's financial statements.

#### **Related Party Transactions**

#### Lease Agreements

In fiscal year 2008, the University Board of Trustees approved a long-term lease agreement for the SJTP to use a parcel of land owned by the University. The lease commenced on January 1, 2008 and is for 50 years with a renewal term of 20 years. Under the lease agreement, SJTP is to pay \$1,000 each year for the first 5 years. After 5 years there is an option that the rent may increase to the market rate for properties of a similar purpose. The rental payment of \$1,000 is included in professional and other services expenses in the accompanying statements of revenues, expenses, and changes in net position for fiscal years 2013 and 2012.

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Notes to Financial Statements
June 30, 2013 and 2012

The University Board of Trustees approved a lease agreement by and between the University and the SJTP to lease the first floor of the Samuel H. Jones Innovation Center to support its educational mission. For the years ended June 30, 2013 and 2012, SJTP recognized \$496,120 and \$483,576, respectively, in rental income related to this lease agreement. The University also reimbursed SJTP \$90,745 and \$72,651 for utility charges associated with this lease for fiscal years 2013 and 2012, respectively.

#### **Business Operating Agreement**

SJTP and the University entered into a business operating agreement for the University to provide certain services and functions to SJTP. SJTP pays the University for these services and functions which include salaries and benefits of employees who perform functions for SJTP, accounting services, custodial services, landscaping services, repairs and maintenance, and other indirect charges. The charges amounted to \$350,827 and \$287,777 for fiscal years 2013 and 2012, respectively and are reflected in professional and other services expenses in the accompanying statements of revenues, expenses, and changes in net position.

## (13) Subsequent Events

On August 22, 2012 Governor Christie signed the "New Jersey Medical and Health Sciences Education Restructuring Act" (Law) into law. Effective July 1, 2013, the School of Osteopathic Medicine (SOM) in Stratford, NJ (formerly under The University of Medicine and Dentistry of New Jersey) was integrated with Rowan University (Rowan). Rowan will receive an additional State appropriation to help support SOM operations. The Law also establishes Rowan as a public research institution. Rowan issued \$56.6 million in bonds on July 1, 2013 to refund the portion of UMDNJ's bonds attributed to SOM.

In July 2013, the University received notification of institutional grant awards from the NJ Higher Education Capital Facilities Grant Programs. The University was awarded \$86.4 million from the Building our Future Bond Act, \$26.6 million from the Higher Education Capital Improvement Fund, \$4.1 million from the Higher Education Technology Infrastructure Fund and \$.75 million from the Higher Education Equipment Leasing Fund. The Building our Future Bond Act requires at least a twenty-five percent Rowan match of the award amount, the Higher Education Technology Infrastructure Fund requires Rowan to provide a match at least equal to the award, and the Higher Education Capital Improvement Fund and the Higher Education Equipment Leasing Fund require Rowan to pay one-third and one-quarter, respectively, of the debt service on the Bonds issued to fund the Rowan projects.

## Schedule of Expenditures of Federal Awards

Year ended June 30, 2013

Federal grantor/pass-through grantor/program or cluster title	Federal CFDA/grant number	Current year expenditures
Research and Development Cluster:		
National Institutes of Health: ARRA – Sequence Activity Relationships in Host Defense Peptides	93.701	\$ 137,405
Game-based Contingency Management for Smoking Cessation	93.279	135,572
Technology-Based Treatments for Substance Use Disorders	93.279	8,470
Parents Translational Research Center Passed through National Development and Research Institute:	93.279	23,288
Technological Innovations in a Behavioral Treatment for Cigarette Smoking	93.279	11,564
		178,894
United States Department of Health and Human Services: CMSRU Primary Care Academic Administrative Unit	93.884	156,835
National Science Foundation:		
Passed through Rutgers, The State University of New Jersey:	4= 0.44	
ERC Education and Outreach Efforts Passed through Pennsylvania State University:	47.041	55,733
Multifunctional Origami Structures- Advancing the Frontier		
of Active Compliant Mechanisms	47.041	29,371
Enhanced Combustion with Nanosized Catalytically Active	47.041	2.720
Particles	47.041	3,739
		88,843
Career Transfer: Project Energy: Exploring New Energy		
Alternatives Relevant to Generation Y Measuring Ice Abundances in Martian Clouds	47.049 47.049	108,547 72,162
RUI: Characterization and Control of Electron Dynamics in an	47.049	72,102
Ultra Cold Plasma	47.049	1,030
Passed through Columbia University:		
Nanoscience & Engineering Center: Columbia Center of Electronic Transport in Molecular Nanostructures	47.049	2,019
Materials World Network: Study of Lattice Dynamics and Phonon,	17.019	2,019
Magnon, and Electromagnon Interactions in Rare Earth	47.040	7.660
Maganite Multiferroics RUI: Coupled Atom-Polar Molecule Condensate System:	47.049	7,668
A Theoretical Adventure	47.049	25,650
		217,076
Organizing the Curriculum	47.076	64,786
Collaborative Research: TUES: Vertical Integration of Concepts &	47.070	04,700
Laboratory Experiences in Biometrics Across the Four Year Electrical		
& Computer Engineering Curriculum  Learning Algorithm design: A Project-Based Curriculum	47.076 47.076	87,092 46,074
Music Signals & Systems: Undisciplined Education in a Multi Campus System	47.076 47.076	60,673
Using a Large-Scale Green Design Project to Increase Student		
Learning and Retention G-SPELL: Gender and Science Proficiency for English	47.076	70,313
Language Learners	47.076	50,750
Scholarships to Enhance the High Tech Workforce of Southern New Jersey	47.076	140,255
•		519,943
		317,773

## Schedule of Expenditures of Federal Awards

Year ended June 30, 2013

Federal grantor/pass-through grantor/program or cluster title	Federal CFDA/grant number	Current year expenditures
Collaborative Research: CI – Team Demonstration – Interactive		
and Collaborative Learning Environment Using Virtual		
Reality Games	47.080	\$ 61,669
ARRA – Empowering Students with Engineering Literacy and		
Systematic Problem Solving Through Interactive and Cost-Effective Games	47.082	54,447
ARRA – Incremental Learning From Unbalanced Date in	47.062	34,447
Nonstationary Environments	47.082	57,515
ARRA – MRI-R2: Acquisition of an X-ray Computed		2.,2.22
Tomography System with Loading Capabilities	47.082	1,229
		113,191
National Agranautics and Space Administration:		
National Aeronautics and Space Administration: Smart Design of Tunable Nanomaterials for Enhancing Radiation Therapy	43.001	8,000
Support of the 2013 Rowan Summer Research Program in Physics	45.001	0,000
and Astronomy	43.001	15,390
<b>,</b>		
		23,390
U.S. Air Force:		
Distortion Free Temporal Region Determination of Speech with	4.000	
Application to Speaker Identification	12.800	56,233
Federal Emergency Management Agency: Passed through State of New Jersey Department of Environmental Protection:		
National Dam Safety Program Grant	97.041	8,846
U.S. Department of Energy:	<i>71.</i> 041	0,040
Algae to Ethanol Research & Evaluation	81.087	148,739
Passed through State of New Jersey Bureau of Public Utilities:		-,
ARRA Energy Assurance Planning State of New Jersey Grant Program:		
Enhancing State Government Energy Assurance Capabilities		
and Planning for Smart Grid Resiliency	81.041	34,839
U.S. Department of Commerce:		
Passed through The National Institute of Standards and Technology:		
Summer Undergraduate Research Fellowship at Gaithersburg, MD	11.609	13,004
Passed through Economic Development Administration:		
Application of a 3-D Virtual Reality Tool for Community		
Planning and Economic Development: Simulating Flooding and Remediation in	11.207	102 141
Southern New Jersey Communities	11.307	102,141
U.S. Department of Transportation:  Passed through University Transportation Research Center:		
Characterization of Fatigue Properties of Binders and Mastics		
At intermediate Temperatures using Dynamic Shear Rheomater	20.701	3,447
Determine Viscoelastic Mechanical Properties of Warm Mix Asphalt		-,
Reclaimed Asphalt Pavement (RAP) Mixes under High Stresses in Airfield		
Flexible Pavements and Its Impact on Design Life	20.701	8,255
Advanced InInstitute for Transportation Education Graduate Scholarship	20.701	13,170
Passed through State of New Jersey Department of Transportation:	20.701	0.552
Reclaimed Asphalt Hot Mix	20.701	9,553
NJ DOT – Recycled Concrete	20.701	2,883
		37,308
Restricted Use License Program for Suspended NJ Drivers	20.237	107,236
Teen Driver Safety Metrics	20.237	83,761
		190,997
		190,997

## Schedule of Expenditures of Federal Awards

Year ended June 30, 2013

Federal grantor/pass-through grantor/program or cluster title	Federal CFDA/grant number	Current year expenditures
Federal Aviation Administration: Performance of Unbound Layers of a Flexible Pavement System During Aircraft Landing Evaluate the Impact of Concrete Material Properties, Joint Type	20.108 \$	28,042
and Support Condition on Airport Pavement Design	20.108	56,618
		84,660
U.S. Environmental Protection Agency: Sustainable Design Tollbox for Pharmaceutical Manufacturing Passed through Camden Soil Conservation District:	66.606	19,425
Upper Mantua Creek Implementation	66.606	48,064
		67,489
Marine Electricity from High Altitute Wind with a Kite	66.516	5,479
Total Research and Development Cluster		2,246,981
National Oceanic and Atmospheric Association: National Geographic's Chesapeake Bay Watershed Initiative	11.008	58,739
U.S. Department of Education: Student Financial Assistance Cluster: Federal Direct Loan Program: Parent Loans Graduate Loans Subsidized Loans Unsubsidized Loans Unsubsidized Loan MD Graduate Plus Loan MD	84.268 84.268 84.268 84.268 84.268 84.268	19,527,741 269,777 23,480,141 31,455,888 1,617,626 243,975
Total Federal Direct Loan Program		76,595,148
Federal Supplemental Educational Opportunity Grant Federal Work Study Teacher Education Assistance for College and Higher	84.007 84.033	495,496 754,574
Education Grants (TEACH Grants) Federal Pell Grant Program	84.379 84.063	111,500 13,570,181
Total Student Financial Assistance Cluster		91,526,899
Upward Bound Program for ELL	84.047	225,620
Improving Teacher Quality State Grants: Improving Partnerships Teacher Quality Partnership Grants:	84.367	65,501
Garden State Partnership	84.336	458,093
Passed through State of New Jersey Department of Education: Math and Science Partnership Program	84.366	704,363

## Schedule of Expenditures of Federal Awards

Year ended June 30, 2013

Federal grantor/pass-through grantor/program or cluster title	Federal CFDA/grant number	_	Current year expenditures
Passed through New Jersey Commission on Higher Education: GEAR-UP Summer Activity Program at Rowan University GEAR-UP Fall Activity Program at Rowan University C.H.A.M.P. / GEAR-UP Program at Rowan University	84.334 84.334 84.334	\$	2,210 14,720 612,307
			629,237
AIM High Science & Technology Academy	84.378	_	237,210
Total U.S. Department of Education		-	93,846,923
National Endowment for Humanities: Passed through The American Library Association: Let's Talk About it: Muslim Journey	45.164		793
U.S. Department of Justice: Passed through State of New Jersey Department of Law and Public Safety: ABC – Enforcing the Underage Drinking Laws Program	16.727		21,968
Total expenditures of Federal awards		\$	96,175,404

See accompanying notes to schedules of expenditures of Federal and State of New Jersey awards.

### Schedule of Expenditures of State of New Jersey Awards

Year ended June 30, 2013

State of New Jersey grantor/pass-through grantor/program or cluster title	Grant/account number		Grant amount Grant period			Current year expenditures	
Research and Development Cluster:  New Jersey Department of Transportation:  Passed through Rutgers, The State University of New Jersey:  Rejuvenating Agents with RAP in HMA  Effect of Warm Asphalt Mix on Recycled Asphalt  Pavement in HMA  Correlation of MSCR Results in Polymer Modification Binder	Task Order 272 Task Order 218 Task Order 18	158	,090 ,935 ,926	08/01/11 - 08/31/13 05/01/10 - 09/30/12 07/01/09 - 09/30/13	\$	912 33,862 50,025	
Total Research and Development Cluster	Task Older 16	370	,920	07/01/09 - 09/30/13		84,799	
New Jersey Department of Military & Veterans Affairs: Rowan University G.I.S. Intern	3620-100-067-3620-129-P902-3620	125	,000	05/15/10 - 12/31/15	•	105,555	
Total New Jersey Department of Military & Veterans Affairs						105,555	
New Jersey Commission on Higher Education: C.H.A.M. P. / GEAR-UP Program at Rowan University	11YR6-809170-0004	395	,000	07/01/11 - 06/30/13		290,780	
Total New Jersey Commission on Higher Education						290,780	
Student Financial Assistance Cluster:  New Jersey Commission on Higher Education: Educational Opportunity Fund Summer (Camden Campus) Educational Opportunity Fund Summer (Camden Campus) Educational Opportunity Fund Summer (Main Campus) Educational Opportunity Fund Summer (Main Campus) Educational Opportunity Fund GEAR-UP Higher Education Student Assistance Authority: Govenor's Urban Scholarship Program Tuition Aid Grant Program Edward J. Bloustein Distinguished Scholars Program Urban Scholars Program New Jersey College Loans to Assist State Students New Jersey Student Tuition Assistance Reward Scholarship Program	2401-100-2401-002 2401-100-2401-002 2401-100-2401-002 2401-100-2401-002 2401-100-074-2401-001 0001055904 2405-100-074-2405-329 2405-100-074-2405-007 2405-100-074-2405-278 2405-100-074-2405-278 2405-100-074-2405-003 2405-100-074-2405-313	117 350 350 705 113 10 12,620 53 30 4,729	,940 ,690	$\begin{array}{c} 06/01/12 - 08/31/12 \\ 06/01/13 - 08/31/13 \\ 06/01/13 - 08/31/13 \\ 06/01/12 - 08/31/12 \\ 07/01/12 - 06/30/13 \\ 07/01/12 - 06/30/13 \\ 07/01/12 - 06/30/13 \\ 07/01/12 - 06/30/13 \\ 07/01/12 - 06/30/13 \\ 07/01/12 - 06/30/13 \\ 07/01/12 - 06/30/13 \\ 07/01/12 - 06/30/13 \\ 07/01/12 - 06/30/13 \\ 07/01/12 - 06/30/13 \\ 07/01/12 - 06/30/13 \\ 07/01/12 - 06/30/13 \\ 07/01/12 - 06/30/13 \\ \end{array}$		117,031 4,074 19,430 323,711 705,595 58,275 10,000 12,612,138 53,940 30,690 4,729,105 518,817	
Total Student Financial Assistance Cluster						19,182,806	

### Schedule of Expenditures of State of New Jersey Awards

Year ended June 30, 2013

State of New Jersey grantor/pass-through grantor/program or cluster title	Grant/account number	 Grant amount	Grant period	<u> </u>	Current year expenditures
New Jersey Department of the Treasury: Educational Opportunity Fund – Article IV: Academic Year – Camden Campus Academic Year – Camden Campus Academic Year – Main Campus	2401-100-2401-002 2401-100-2401-002 2401-100-2401-002	\$ 117,803 177,803 261,700	07/01/13 - 06/30/14 07/01/12 - 06/30/13 07/01/12 - 06/30/13	\$	206 177,803 261,700
Total New Jersey Department of the Treasury					439,709
New Jersey Department of State: State of New Jersey Appropriation	_	54,813,000	07/01/12 - 06/30/13		54,813,000
Total New Jersey Department of State					54,813,000
Interdepartmental Accounts: State Fringe Benefits Other Than FICA FICA – State Colleges and Universities:	_	33,449,286	07/01/12 - 06/30/13		33,449,286
Reimbursement Program	_	7,434,823	07/01/12 - 06/30/13		7,434,823
Total Interdepartmental Accounts					40,884,109
Total expenditures of State of New Jersey awards				\$	115,800,758

See accompanying notes to schedules of expenditures of Federal and State of New Jersey awards.

(A Component Unit of the State of New Jersey)

Notes to Schedules of Expenditures of Federal and State of New Jersey Awards

Year ended June 30, 2013

#### (1) Basis of Presentation

The accompanying schedules of expenditures of Federal and State of New Jersey awards include the Federal and State of New Jersey grant activity of Rowan University (the University) and are presented on the accrual basis of accounting. The information in these schedules is presented in accordance with the requirements of U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations* and New Jersey Office of Management and Budget Circular 04-04, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid.* Therefore, some amounts presented in these schedules may differ from amounts presented in, or used in the preparation of, the 2013 basic financial statements. The University has included expenditures on prior year grant awards where extensions have been granted from funding agencies or amounts were approved for outstanding purchase orders.

#### (2) Federal Perkins Loan Program

The University administers and accounts for certain aspects of the Federal Perkins Loan program (CFDA 84.038). The University's basic financial statements include the program's net position and transactions. The balance of loans outstanding under these programs as of June 30, 2013 was \$498,924.

#### (3) Other Loan Programs

The University is responsible only for the performance of certain administrative duties with respect to the Federal Direct Loan Program and New Jersey College Loans to Assist State Students program and, accordingly, these loans are not included in the University's basic financial statements. It is not practical to determine the balance of loans outstanding to students of the University under these programs as of June 30, 2013.

#### (4) Subrecipients

Of the Federal expenditures presented in the schedule of expenditures of Federal awards, the University provided Federal awards to subrecipients as follows:

Program or cluster title	Federal CFDA number	 Amount provided to subrecipients
Restricted Use License Program for Suspended NJ Drivers	20.237	\$ 71,141
Teen Driver Safety Metrics	20.237	57,562
Career Transfer: Project Energy: Exploring New Energy	47.049	1,733
Collaborative Research: Vertical Integration in Biometrics	47.076	5,000
Music Signals & Systems: Undisciplined Education	47.076	45,709
Collaborative Research: Team Demonstration - Virtual Games	47.080	10,000
ARRA - Empowering Students Through Games	47.082	8,622
Game-based Contingency Management for Smoking Cessation	93.279	102,114



#### KPMG LLP New Jersey Headquarters 51 John F. Kennedy Parkway Short Hills, NJ 07078-2702

# Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With Government Auditing Standards

The Board of Trustees Rowan University:

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the business-type activities and the aggregate discretely presented component units of Rowan University (the University), a component unit of the State of New Jersey, as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise the University's basic financial statements, and have issued our report thereon dated October 24, 2013. The financial statements of Rowan University Foundation and South Jersey Technology Park at Rowan University, Inc., component units of Rowan University, were not audited in accordance with *Government Auditing Standards*.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the University's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control. Accordingly, we do not express an opinion on the effectiveness of the University's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.



#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the University's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the University's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the University's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



October 24, 2013



#### **KPMG LLP**

New Jersey Headquarters 51 John F. Kennedy Parkway Short Hills, NJ 07078-2702

Independent Auditors' Report on Compliance for Each Major Program; Report on Internal Control Over Compliance; and Report on Schedules of Expenditures of Federal and State of New Jersey Awards Required by Federal OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations and New Jersey OMB Circular 04-04, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid

The Board of Trustees Rowan University:

#### Report on Compliance for Each Major Federal and State of New Jersey Program

We have audited Rowan University's (the University) compliance with the types of compliance requirements described in the Federal *OMB Circular A-133 Compliance Supplement* and the New Jersey Office of Management and Budget (New Jersey OMB) *State Grant Compliance Supplement* (the Compliance Supplements) that could have a direct and material effect on each of the University's major Federal and State of New Jersey programs for the year ended June 30, 2013. The University's major Federal and State of New Jersey programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

#### Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its Federal and State of New Jersey programs.

#### Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of the University's major Federal and State of New Jersey programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; Federal OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*; and New Jersey OMB Circular 04-04, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid.* Those standards, Federal OMB Circular A-133 and New Jersey OMB Circular 04-04 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major Federal or State of New Jersey program occurred. An audit includes examining, on a test basis, evidence about the University's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major Federal and State of New Jersey program. However, our audit does not provide a legal determination of the University's compliance.



#### Opinion on Each Major Federal and State of New Jersey Program

In our opinion, Rowan University complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major Federal and State of New Jersey programs for the year ended June 30, 2013.

#### Other Matters

The results of our auditing procedures disclosed an instance of noncompliance, which is required to be reported in accordance with Federal OMB Circular A-133 and which is described in the accompanying schedule of findings and questioned costs as item 2013-001. Our opinion on each major Federal program is not modified with respect to this matter.

The University's response to the noncompliance finding identified in our audit is described in the accompanying schedule of findings and questioned costs. The University's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

#### **Report on Internal Control Over Compliance**

Management of the University is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the University's internal control over compliance with the types of requirements that could have a direct and material effect on each major Federal and State of New Jersey program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major Federal and State of New Jersey program and to test and report on internal control over compliance in accordance with Federal OMB Circular A-133 and New Jersey OMB Circular 04-04, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the University's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a Federal or State of New Jersey program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a Federal or State of New Jersey program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a Federal or State of New Jersey program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, we identified a certain deficiency in internal control over compliance, as described in the accompanying schedule of findings and questioned costs as item 2013-001 that we consider to be a significant deficiency.



The University's response to the internal control over compliance finding identified in our audit is described in the accompanying schedule of findings and questioned costs. The University's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of Federal OMB Circular A-133 and New Jersey OMB Circular 04-04. Accordingly, this report is not suitable for any other purpose.

# Report on Schedules of Expenditures of Federal and State of New Jersey Awards Required by Federal OMB Circular A-133 and New Jersey OMB Circular 04-04

We have audited the financial statements of the business-type activities and the aggregate discretely presented component units of the University as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise the University's basic financial statements. We issued our report thereon dated October 24, 2013, which contained unmodified opinions on those financial statements. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The accompanying schedules of expenditures of Federal and State of New Jersey awards are presented for purposes of additional analysis as required by Federal OMB Circular A-133 and New Jersey OMB Circular 04-04 and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedules of expenditures of Federal and State of New Jersey awards are fairly stated in all material respects in relation to the basic financial statements as a whole.



March 11, 2014

(A Component Unit of the State of New Jersey)

#### Schedule of Findings and Questioned Costs

Year ended June 30, 2013

#### (1) Summary of Auditor's Results:

- (a) Unmodified opinions were issued on the financial statements of the business-type activities and the discretely presented component units of Rowan University (the University), a component unit of the State of New Jersey, as of and for the year ended June 30, 2013, which collectively comprise the University's basic financial statements.
- (b) The audit disclosed no material weaknesses and no significant deficiencies in internal control in connection with the basic financial statements of the University as of and for the year ended June 30, 2013.
- (c) The audit disclosed no instances of noncompliance considered to be material to the financial statements of the University as of and for the year ended June 30, 2013.
- (d) The audit disclosed no material weaknesses in connection with major Federal or State of New Jersey programs of the University for the year ended June 30, 2013. One significant deficiency (2013-001) was reported in connection with a major Federal program and no significant deficiencies were reported in connection with major State of New Jersey programs of the University for the year ended June 30, 2013.
- (e) An unmodified opinion was issued on the University's compliance with its major Federal and State of New Jersey programs for the year ended June 30, 2013.
- (f) There was one audit finding (2013-001) which is required to be reported under Section 510(a) of Federal OMB Circular A-133 and no audit findings which are required to be reported under New Jersey OMB Circular 04-04 for the year ended June 30, 2013.
- (g) The major Federal and State of New Jersey programs of the University for the year ended June 30, 2013 were as follows:

#### **Federal:**

- Student Financial Assistance Cluster (various CFDA numbers)
- Research and Development Cluster (various CFDA numbers)

#### **State of New Jersey:**

- Student Financial Assistance Cluster
- State Appropriations
- (h) The dollar thresholds used to distinguish between type A and type B programs were \$300,000 for Federal awards and \$1,829,633 for State of New Jersey awards for the year ended June 30, 2013.
- (i) The University qualified as a low risk auditee for Federal and State of New Jersey awards for the vear ended June 30, 2013.

(A Component Unit of the State of New Jersey)

#### Schedule of Findings and Questioned Costs

Year ended June 30, 2013

## (2) Findings Relating to the Financial Statements Reported in Accordance with Government Auditing Standards:

No findings required to be reported.

#### (3) Findings and Questioned Costs Relating to Federal or State of New Jersey Awards:

#### Federal Awards:

2013-001 Period of Availability

#### **Federal Program:**

Research and Development Cluster:

U.S. Air Force:

Distortion Free Temporal Region Determination of Speech with Application to Speaker Identification (CFDA # 12.800)

Federal Grant Number: FA8750-10-C-0249

#### Criteria:

Federal awards may specify a time period during which the non-Federal entity may use the Federal funds. Where a funding period is specified, a non-Federal entity may charge to the award only costs resulting from obligations incurred during the funding period and any pre-award costs authorized by the Federal awarding agency. Also, if authorized by the Federal program, unobligated balances may be carried over and charged for obligations of a subsequent funding period. Obligations means the amounts of orders placed, contracts and subgrants awarded, goods and services received, and similar transactions during a given period that will require payment by the non-Federal entity during the same or a future period (OMB Circular A-110 (2 CFR section 215.28)).

Non-Federal entities shall liquidate all obligations incurred under the award not later than 90 days after the end of the funding period (or as specified in a program regulation). The Federal agency may extend this deadline upon request (OMB Circular A-110 (2 CFR section 215.71)).

#### **Condition:**

The U.S. Air Force issued the University a contract in the amount of \$102,524 with an effective contract period of September 28, 2010 to September 27, 2012. The University submitted invoices to the Air Force for the total amount of the contract prior to the contract period end date of September 27, 2012. The University, however, incurred \$32,664 of the grant expenditures after the end of the September 27, 2012 contract period.

#### Cause:

There was turnover in the University's post-award organizational and reporting structure during the period of this contract. The structure has been consistent since July 2012. As a result of these organizational changes, miscommunications between offices resulted in an oversight which enabled grant expenditures to be incurred past the contract award end date.

(A Component Unit of the State of New Jersey) Schedule of Findings and Questioned Costs

Year ended June 30, 2013

#### **Effect:**

The University charged ineligible costs to the Federal contract as these costs were obligated and incurred after the contract's period of availability had expired.

#### **Ouestioned Costs:**

Questioned costs are the total costs charged to the Federal grant award for the period of September 28, 2012 through June 30, 2013 of \$32,664 (after the period of availability had expired).

#### **Recommendation:**

We recommend that the University implement policies and procedures to ensure that Federal grant and contract expenditures are closely monitored and occur within the award period.

#### **View of Responsible Officials:**

The University filed a final report and returned the \$32,664 that represents costs incurred after the contract end date. The University will review its policies and establish an additional layer of review to further strengthen its efforts to provide accurate information.

#### **State of New Jersey Awards:**

No findings or questioned costs required to be reported.



#### CORRECTIVE ACTION PLAN

### 2013-001 Period of Availability

U.S. Air Force Research and Development Cluster:

Distortion Free Temporal Region Determination of Speech with Application to Speaker Identification

(CFDA # 12.800)

Federal Grant Number: FA8750-10-C-024

Since the University's post-award reporting structure settled in July 2012, the University has implemented a method of verifying award document terms and conditions as well as a streamlined review and approval of expenditure reports. Internal award set-up approval and routing forms indicate the type of contract awarded and a secondary reviewer signs off and verifies the award mechanism. In addition, multiple reviewers and a supervisor's signature are required prior to financial report submission to the sponsoring agency.

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#### SUMMARY SCHEDULE OF PRIOR YEAR AUDIT FINDINGS

#### 12-1 Procurement, Suspension and Debarment

U.S. Department of Energy
Pass-through the State of New Jersey Bureau of Public Utilities:
Research and Development Cluster:

ARRA – Energy Assurance Planning State of New Jersey Grant Program: Enhancing State Government

Energy Assurance Capabilities and Planning for Smart Grid Resiliency (CFDA # 81.041)

#### Corrective Action Plan:

The University has implemented a twofold process to be able to produce proof of non-debarment and suspension.

Part one is that all contracts that exceed \$25,000 awarded per a bid process or written quote process have as a necessary paperwork requirement that they certify that they are not suspended or federally disbarred.

Part two is that all PO's that will exceed \$25,000 will be checked against the data base and a screen shot proving non-disbarment will be attached to the PO.

#### **Current Year Status:**

The University implemented its corrective action plan and is in compliance with the federal regulations.